

THE  
UNIVERSITY  
OF RHODE ISLAND

**FY 2011 Mid-Year Review**

THINK BIG  WE DO™



---

# **Transmittal Letters**

---

DATE: February 24, 2011

TO: Ray M. Di Pasquale  
Commissioner

FROM: David M. Dooley, Ph.D.  
President

SUBJECT: FY 2011 Mid-Year Financial Review  
Unrestricted Budget

In accordance with the Fiscal Accountability Policy of the Board of Governors, we are submitting the mid-year review for the University of Rhode Island as of December 31, 2010. The FY 2011 Mid-Year Financial Review reflects the General State Appropriation at the July 1, 2010 Allocation/Enacted amount and is in accordance with instructions from the Office of Higher Education. The results of the review show that after implementation of the budget modifications identified in the following pages, the University is projecting an expenditure budget \$3M greater than the revenue budget. An amount of \$3M from prior year fund balance related to the unrestricted budget is being drawn upon to address the \$3M of one time only capital expenditure items.

### **UNRESTRICTED REVENUE/EXPENDITURE BUDGET**

The revenue allocation of \$335.7M effective July 1, 2010 has been revised to \$329.7M. In accordance with direction from Office of Higher Education, General State Appropriation is reflected at the Allocation/Enacted level and GO Debt Service is reflected per the latest data form the State Budget Office.

#### Tuition & Fees

The increase of 78 in-state undergraduate students and a decrease of 300 out-of-state undergraduate students combined with the decrease of 38 graduate students result in a net annualized decrease of 260 FFTE (Financial Full Time Equivalent) from the July 1, 2010 Allocation. The result is a projection of 14,190 FFTE. This change accounts for a revenue decrease of \$6.9M in tuition and fees.

#### State Appropriation

In accordance with instructions from the Office of Higher Education, the general State Appropriation is reflected at the Allocation/Enacted level of \$56.6M. Legislative mandated programs within this amount remain unchanged from the enacted level of \$370K. General Obligation Debt Service is also reflected at the State Budget Office's recommended level of \$15M. The total State Appropriation is reflected at \$71.6M.

### Miscellaneous and Interdepartmental Transfers

Miscellaneous revenue is projected at \$12.9M, an increase of \$1.8M from the July 1, 2010 Allocation. The increase is a result of a \$650K legal claim related to the residence halls, insurance claims of \$310K, auxiliary contributions of \$250K, and inter-fund transfers of \$390K, Athletic revenue of \$198K and interest income and late payment fees of \$155K offset by decreases in various accounts of \$143K.

Revenue related to Interdepartmental Transfers are projected at \$12.6M, an increase of \$119K or 1% from the July 1, 2010 Allocation.

### Personnel Services

A budget of \$187.8M is requested for personnel services. This is \$3.2M or 1.7% less than the allocation. The decrease reflects a reduction in salary and associated fringe benefit categories relating to furlough days, un-funding of vacant positions and associated fringe benefits, a reduction in the fundraising contract offset by increases for: overtime, charges relating to salaries and fringe benefits of Purchasing Agents at State Purchasing, salary increases as agreed to with the new the part-time faculty union, the agreement with the Graduate Assistant union, student help, and per course lecturers.

A budget of \$54.3M is requested for operating. This represents a \$218K or 0.4% increase from the allocation. Of the \$218K increase, \$119K is associated with the Interdepartmental accounts and a like amount is shown under revenue. The remaining \$99K represents a 0.2% increase.

The student aid category is projected at \$68.1M, a 3.1% or \$2.2M decrease from the allocation of \$70.3M. This reduction in expense partially offsets the reduction in enrollment revenue.

RIHEBC Debt service reflects a decrease of \$39K and GO Debt Service has been decreased by \$961K per instructions from the State Budget Office.

The University is requesting an unrestricted revenue modification of \$6M and a \$3M expenditure budget modification (exclusive of Department Overhead and Shepards).

### **SHEPARDS**

The Shepards Facility revenue budget is reflected at \$2.7M, with 57 percent (57%) supported by the institution and the remainder from a specific line item in the Office of Higher Education. A process was established in FY 2007 whereby the University periodically bills the Office to offset expenses that will remain on the University's system. Reallocation of account codes to reflect the latest data available has been incorporated in this budget. In addition, the Office of Higher Education budget also includes an allocation for parking expenses.

## **TABLE OF ORGANIZATION**

The categories described below include the total filled and vacant authorized positions. In each category there are positions that may be exempt from the FTE Cap.

The unrestricted (exclusive of Interdepartmental Transfers) Table of Organization reflects 1760.79 FTE, 1.0 less than the July 1, 2010 Allocation.

Ad Hoc positions are currently at 213.70, an increase of .92 FTE. These are budgeted as unrestricted, shown in the Personnel Supplement and a portion of them are counted in the FTE Cap.

Self-supporting entities (Interdepartmental Transfers) show 75.16 FTE positions, an increase of .40 from the July 1, 2010 Allocation. These positions are not displayed in the Personnel Supplement since they are budgeted in operating; they are however noted in that document. They are counted in the FTE Cap of the institution.

Seventeen (17.0) FTE related to the Shepard Building are reflected in the unrestricted Table of Organization and are part of the FTE Cap. Funding source for these positions are Department of Administration and URI's operating budget.

Positions (34.84 FTE) that are supported by restricted and/or agency funds are shown separately. Funding for all but 1.0 of these positions are not part of URI's unrestricted or restricted budget. However, many of these positions are on URI's payroll and counted in the FTE Cap of the institution.

The reallocations among categories of positions is due to changes in titles/reporting relationships as reflected on the Personnel Changes/Transfer Chart. These are the result of actions taken by the Personnel Review Committee, the Board of Governors, and the State Civil Service System, the State Labor Board and/or URI management.

I look forward to a full discussion with you and the Board of Governors.

### Attachments

cc: P. Alfonso  
L. Barrett  
R. Beagle  
R. Beaupre  
D. DeHayes  
T. Dougan  
K. Friedman  
C. Hinkson  
S. LaPanne  
R. Weygand

DATE: February 24, 2011

TO: Ray M. Di Pasquale  
Commissioner

FROM: David M. Dooley, Ph.D.  
President

SUBJECT: FY 2011 Mid-Year Financial Review  
Restricted Budget

## **SUMMARY**

The University of Rhode Island's FY 2011 Restricted Revenue Budget is projected at \$344.4M. This represents a 1.7% increase from the FY 2011 Allocation of \$338.6M. The budget is comprised of ARRA funds of \$6.7M, Research and Sponsored Programs and Department Overhead at \$98.8M, Scholarships and Loans at \$128.8M, the Rhode Island Capital Fund at \$15.2M, Restricted funds at \$3.3M and Auxiliary and Enterprise Funds at \$91.6M.

## **RESTRICTED - SPONSORED**

Revenue and expenditures related to sponsored research are projected at \$83.6M, a 2% or \$1.6M increase from the allocation. The projected increase in federal grants follows a review of the most current data and is consistent with the planned increase in the research area. From FY 2009 to FY 2011, sponsored research is projected to increase by \$13M or 19%.

## **RESTRICTED - DEPARTMENT OVERHEAD**

Department Overhead is projected at \$15.2M, a 0.7% or \$113K increase from the allocation. This is the result of a review of the latest available data.

## **RESTRICTED - SPONSORED RESEARCH AND DEPARTMENT OVERHEAD – TABLE OF ORGANIZATION**

The Table of Organization reflects a 4.53 FTE increase from the allocation for a total of 510.84 FTE positions. This reflects the current complement of positions funded by Sponsored Research and Department Overhead.

Positions (34.84 FTE) that are supported by private and/or agency funds are shown separately. Funding for these positions, with the exception of 1.0 FTE is not part of URI's unrestricted or restricted budget. However, these positions are on URI's payroll and are counted in the FTE Cap of the institution.

## **RESTRICTED – OTHER**

At the request of the State Budget Office, two items are displayed separately. The first is the Fiscal Stabilization Fund reflected at \$6.7M, an increase of \$1.6M from the allocation. The second is the Byrne Justice Administration Grant for the Crime Lab shown at \$36K.

## **RESTRICTED – RHODE ISLAND CAPITAL FUND**

The Rhode Island Capital Fund in the amount of \$15.2M includes funding for the Biotechnology Center, the new Chemistry building, advanced planning for the Nursing and Associated Health Building and various Asset Protection projects such as Edward Hall lobby and auditorium improvements, fire code compliance, blankets for architectural, engineering, asbestos abatement, project management, steam line repair and replacement and other services, Meade Stadium grandstand repairs, site improvement related to Green Hall, Swan Hall, Visitors Center and lab renovations. A detailed listing of projects is included in the packet.

## **RESTRICTED – AUXILIARY/ENTERPRISE BUDGET**

### Dining Services

The FY 2011 Mid Year budget at \$21.3M reflects a 2.5% or \$520K increase in revenue from the FY 2011 Allocation of \$20.8M. This is the result of an increase in the fall population which resulted in a projected increase in the spring resident meal plan.

The Mid Year budget reflects modest increases to cover student payroll, unexpected equipment repairs and new equipment and software to install digital signage and customer comment monitor system. Also included is the replacement of small-wares in all facilities due to wear, tear, breakage and pilferage. Dining Services will share one-third of the payment which is budgeted at \$175K for a new generator to be installed at the Memorial Union.

### Housing & Residential Life (HRL)

The FY 2011 Mid Year budget at \$34.2M reflects a 3.3% or \$1.1M increase in revenue from the FY 2011 Allocation of \$33.1M. The increase is the result of higher than projected undergraduate occupancy as a result of a new marketing effort targeting transfer and off-campus students. Interest income is projected to increase by \$8K.

HRL has refined personnel and operating projections since the allocation. As approved by the Board in the FY 2011 Allocation submission, HRL is utilizing \$1.8M from fund balance for capital improvements to undergraduate residences and administrative offices, as well as for the purchase of replacement vehicles and additional modules for the ERP application. The upgrades to the residences include mandatory fire and safety and quality of life upgrades. These upgrades include repair of the existing fire detection and emergency lighting systems in Fayerweather, Gorham and Adams Halls; the renovation of the resident bathrooms in Fayerweather and Gorham Halls and the installation of new carpet in Fayerweather, Gorham, Barlow

and Weldin Halls. These upgrades were not included in the recently completed renovation projects.

In addition, HRL has undertaken the construction of a new residence hall that will house 424 residents. The Terrace Apartments have been demolished to prepare for the new residence hall at this location.

### Health Services

The FY 2011 Mid-Year budget at \$7.4M reflects a 2% or \$148K reduction in revenue from the FY 2011 Allocation of \$7.5M. The decrease is the result of a decrease in student fee revenue and third party reimbursements with some minor offsets in other income.

Operating costs have decreased through continued cost containment, full utilization of the URI Purchase Card which has facilitated our ability to obtain the absolute best price and reduce administrative costs in procurement, and the deferment of some building/equipment upgrades. Capital costs reflect building alterations to support adequate environment for increased IT infrastructure of Electronic Medical Record and Digital Imaging as well as reallocation of dollars for planned A&E work to facilitate the procurement of a replacement of the 1999 ambulance for the URIEMS.

Health Services continues to remain one of less than thirty college health services accredited by the Joint Commission. Patient (customer) satisfaction remains very high. We are engaged across campus in support of the University mission. We have moved to the electronic medical record with integration with laboratory and pharmacy systems as well as digital imaging.

### Bookstore

The FY 2011 Mid-Year budget at \$10.4M reflects an 8.6% or \$1M reduction in revenue from the FY 2011 Allocation of \$11.4M. The reduction is due to lower freshman enrollment and increased competition from on-line vendors.

In expense categories, we have made adjustments in our cost of goods sold expense [inventory] and additional expense line items to reduce overall expenses to offset a portion of the anticipated revenue decline.

The Bookstore previously requested the use of \$250K from prior year fund balances for an upgrade the Point-of-Sale System, Digital Printing equipment, and store renovations. At this time, the Bookstore is not able to proceed with this drawdown. However, the Bookstore is requesting the use of \$175K for one-third of the cost of a new generator in the Memorial Union.

The Bookstore is drawing on \$305K of fund balance for ongoing general operating expenses. This is necessary as the Bookstore looks to recreate itself given the ever changing nature of the business.

## Memorial Union

The FY 2011 Mid-Year budget at \$4.6M reflects a 1% or \$45K decrease in revenue from the FY 2011 Allocation of \$4.7M. This is the result of decreased student enrollment partially offset by an increase in interest and rental income.

Personnel costs are projected to decrease as a result of vacant positions. Reallocations among categories of expenses are also reflected in order to align budgets with projected expenditures.

Capital costs are projected to increase from the Allocation primarily for a new generator, the cost of which is shared by the Memorial Union, Bookstore and Dining Services.

The Memorial Union previously requested to utilize \$300K of fund balance for a new climbing wall/building at North Woods and for digital signage. The 2011 Mid Year budget reflects a request to increase the use of fund balance by \$175K for their portion of the cost of a new generator.

## **ENTERPRISE FUNDS**

### W. A. Jones

The FY 2011 Mid-Year revenue and expenditure budgets at \$3.6M are level with the FY 2011 Allocation.

During the midyear winter break, the campus completed a number of important capital improvement projects. Nine heat/air conditioning units were replaced in the Nettles and Sycamore Lodge. New water lines, funded from a \$35K Champlin Endowment grant, were installed for the 6 cabins and the main dining center at the Environmental Education Center and a new water line will be installed shortly from the Farmhouse to the Nature Preserve. An additional grant from the Champlin Foundation was secured in December 2010 to replace the water lines from the Environmental Education Center to the Poor Farm summer camp area with work anticipated to be done next winter. The main dining room hardwood floor was sanded and resurfaced and the entrance hall ceiling and bathroom were painted. At the Poor Farm area, the bathhouse roof was re-shingled and new electrical light fixtures were installed in the building. In the main lodge, the infirmary bathroom was renovated with new floor and wall tile and fixtures. At the Whispering Pines Conference Center, all 9 bedrooms of the Laurel Lodge had new carpet installed as did Rooms 1 and 2 of the Sycamore Lodge and the hardwood floors in the Nettles Lodge were sanded. These improvements were paid from the annual distribution of funds from the W. Alton Jones Campus Endowment.

### Ryan Center and Boss Ice Arena

The FY 2011 Mid-Year budget at \$7.1M reflects a 3% or \$223K reduction in revenue from the FY 2011 Allocation of \$7.4M. The decrease is the result of a decrease in student fee revenue as a result of the latest enrollment projections offset by increases in other categories such as sponsorship sale.

The expense budget of utilities and operating was reduced by \$223K to offset the revenue decline. URI employees were converted to Global Spectrum employees, allowing reallocation of available personnel funds to operating.

### Parking Services

The FY 2011 Mid-Year budget at \$3M reflects a decrease of 10.8% or \$366K in revenue from the FY 2011 Allocation of \$3.4M. The decrease is the result of a decline in revenue from student fees and student registration. In addition the registration fees for faculty and staff, reflected in the unrestricted budget at \$495K was reduced by \$250K resulting in \$250K less revenue to Parking Services.

Expenditure costs are projected to decrease by \$116K from the allocation. In addition, \$250K is being requested to be used from prior year fund balance to offset the loss of faculty/staff registration fee revenue.

### **RESTRICTED AUXILIARY/ENTERPRISE-TABLE OF ORGANIZATION**

The Permanent Auxiliary/Enterprise Table of Organization reflects a 1.36 FTE increase from the allocation. The Limited Auxiliary/Enterprise Table of Organization reflects a .68 FTE increase from the allocation.

### **SHEPARDS**

The Shepards Facility revenue budget is reflected at \$2.7M, with 57 percent (57%) supported by the institution and the remainder from a specific line item in the Office of Higher Education. A process was established in FY 2007 whereby the University periodically bills the Office to offset expenses that will remain on the University's system. Reallocation of account codes to reflect the latest data available has been incorporated in this budget. In addition, the Office of Higher Education budget also includes an allocation for parking expenses.

### **RESTRICTED SCHOLARSHIPS AND LOANS**

Restricted Scholarships and Loans are budgeted at \$128.8M, an increase of 2.4% or \$3M from the \$125.8M allocation. This increase results from a projected \$1.6M increase in the Pell Grants, a \$229K increase in private aid, a \$1.5M increase in the Federal Ford Direct Loan Program, a \$200K increase in Nursing Loans, offset by a \$600K decrease in National Direct Student Loans and other minor changes in the remaining programs. The \$128.8M budget represents a 100% increase from the FY 2007 \$64.4M. This highlights the significant debt that continues to be taken on by parents and students for higher education expenses.

I look forward to a full discussion with you and the Board of Governors.

### Attachments

cc: P. Alfonso L. Barrett R. Beagle R. Beaupre D. DeHayes  
T. Dougan K. Friedman C. Hinkson S. LaPanne R. Weygand

office/all&bud/fy11/myr/OHE File/President's Transmittal Letter MYR11 Restricted

---

# **Unrestricted Budget**

---

**Analysis of Revenues and Expenditures  
Board of Governors FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

**SCHEDULE I**

	A	B	C	D	FY2011 MYR		FY2011 MYR	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Alloc/Enacted	FY 2011 MYR	vs. FY2010 Actual (D-B)	(D/B)	vs. FY2011 Alloc/Enacted (D-C)	(D/C)
<b>FTE ENROLLMENT</b>								
In-State	8,127	8,502	8,623	8,678	176	2.1%	55	0.6%
Out-of-State	5,575	5,704	5,827	5,512	(192)	-3.4%	(315)	-5.4%
<b>TOTAL ENROLLMENT</b>	<b>13,702</b>	<b>14,206</b>	<b>14,450</b>	<b>14,190</b>	<b>(16)</b>	<b>-0.1%</b>	<b>(260)</b>	<b>-1.8%</b>
<b>REVENUES</b>								
Tuition and Fees	\$201,548,130	\$221,512,485	\$239,537,882	\$232,551,952	\$11,039,467	5.0%	(\$6,985,930)	-2.9%
State Appropriation								
State Appropriation - General	\$61,898,119	\$56,489,691	\$56,249,307	\$56,249,307	(\$240,384)	-0.4%	\$0	0.0%
GSO Jason Project Mandate	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.0%	\$0	0.0%
Legislative "Grants" (Mandates)	\$219,612	\$219,612	\$294,612	\$294,612	\$75,000	34.2%	\$0	0.0%
Sub-Total State Appropriation General	\$62,192,731	\$56,784,303	\$56,618,919	\$56,618,919	(\$165,384)	-0.3%	\$0	0.0%
State Approp GO Debt Service *	\$12,590,080	\$14,218,741	\$15,967,304	\$15,006,727	\$787,986	5.5%	(\$960,577)	-6.0%
Total State Appropriation	\$74,782,811	\$71,003,044	\$72,586,223	\$71,625,646	\$622,602	0.9%	(\$960,577)	-1.3%
Emergency Charge	\$3,184,623	\$0	\$0	\$0	\$0	-	\$0	-
Miscellaneous	\$11,485,341	\$11,500,918	\$11,024,245	\$12,868,233	\$1,367,315	11.9%	\$1,843,988	16.7%
Interdept	\$12,798,878	\$15,001,688	\$12,508,219	\$12,627,610	(\$2,374,078)	-15.8%	\$119,391	1.0%
<b>TOTAL REVENUES</b>	<b>\$303,799,783</b>	<b>\$319,018,135</b>	<b>\$335,656,569</b>	<b>\$329,673,441</b>	<b>\$10,655,306</b>	<b>3.3%</b>	<b>(\$5,983,128)</b>	<b>-1.8%</b>
<b>EXPENDITURES</b>								
Personnel Services	\$177,525,845	\$180,675,868	\$191,035,741	\$187,836,897	\$7,161,029	4.0%	(\$3,198,844)	-1.7%
Operating Expenditures								
O/S Travel	\$385,460	\$506,963	\$503,707	\$586,027	\$79,064	15.6%	\$82,320	16.3%
Repairs	\$1,389,555	\$1,609,864	\$1,558,476	\$1,771,224	\$161,360	10.0%	\$212,748	13.7%
Utilities	\$8,979,683	\$7,659,539	\$10,418,558	\$8,633,856	\$974,317	12.7%	(\$1,784,702)	-17.1%
Energy Conservation	\$427,094	\$917,578	\$0	\$1,398,247	\$480,669	52.4%	\$1,398,247	-
Other Operating								
Interdepart Transfers	\$12,798,878	\$13,824,728	\$12,508,219	\$12,627,610	(\$1,197,118)	-8.7%	\$119,391	1.0%
Rentals	\$1,068,807	\$1,416,636	\$1,508,388	\$1,539,000	\$122,364	8.6%	\$30,612	2.0%
Supl/Operating Exp	\$15,503,942	\$16,815,673	\$14,891,861	\$15,365,426	(\$1,450,247)	-8.6%	\$473,565	3.2%
Miscellaneous	\$16,758,472	\$12,457,910	\$12,666,528	\$12,352,052	(\$105,858)	-0.8%	(\$314,476)	-2.5%
Subtotal Operating	\$57,311,891	\$55,208,891	\$54,055,737	\$54,273,442	(\$935,449)	-1.7%	\$217,705	0.4%
Student Aid	\$52,416,885	\$58,862,754	\$70,360,375	\$68,144,920	\$9,282,166	15.8%	(\$2,215,455)	-3.1%
Capital Outlays	\$1,850,904	\$1,926,727	\$1,206,210	\$4,449,094	\$2,522,367	130.9%	\$3,242,884	268.8%
Debt Service - RIHEBC	\$2,104,178	\$2,791,057	\$3,031,202	\$2,991,785	\$200,728	7.2%	(\$39,417)	-1.3%
Debt Service - GO **	\$12,590,080	\$14,218,741	\$15,967,304	\$15,006,727	\$787,986	5.5%	(\$960,577)	-6.0%
<b>TOTAL EXPENDITURES</b>	<b>\$303,799,783</b>	<b>\$313,684,038</b>	<b>\$335,656,569</b>	<b>\$332,702,865</b>	<b>\$19,018,827</b>	<b>6.1%</b>	<b>(\$2,953,704)</b>	<b>-0.9%</b>
<b>Excess/(Deficiency)</b>	<b>\$0</b>	<b>\$5,334,097</b>	<b>\$0</b>	<b>(\$3,029,424)</b>	<b>(\$8,363,521)</b>	<b>-156.8%</b>	<b>(\$3,029,424)</b>	<b>-</b>

\* Per State Budget Office; GO Debt reflected in URI's budget however actual expense is in DOA.

\*\* A portion of the GO Debt Service number is related to the HRL dorm renovation project.

---

# **Restricted Budget**

---

**Restricted Budget Analysis**  
**Board of Governors FY 2011 MYR**  
**UNIVERSITY of RHODE ISLAND**

**SCHEDULE II**

	A	B	C	D	FY2011 MYR vs. FY2010 Actual		FY2011 MYR vs. FY2010 Alloc/Enacted	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Alloc/Enacted	FY 2011 MYR	(D-B)	(D/B)	(D-C)	(D/C)
<b>REVENUES</b>								
Auxiliary								
Housing & Residential Life	\$29,852,895	\$31,317,036	\$33,062,262	\$34,165,684	\$2,848,648	9.1%	\$1,103,422	3.3%
Bookstore	\$11,027,750	\$9,994,166	\$11,389,100	\$10,411,900	\$417,734	4.2%	(\$977,200)	-8.6%
Dining Services	\$21,115,978	\$21,393,711	\$20,761,740	\$21,281,408	(\$112,303)	-0.5%	\$519,668	2.5%
Memorial Union	\$4,314,079	\$4,601,097	\$4,652,089	\$4,607,325	\$6,228	0.1%	(\$44,764)	-1.0%
Health Services	\$6,908,546	\$7,302,983	\$7,520,080	\$7,372,040	\$69,057	0.9%	(\$148,040)	-2.0%
<b>Sub-Total Auxiliary</b>	<b>\$73,219,248</b>	<b>\$74,608,993</b>	<b>\$77,385,271</b>	<b>\$77,838,357</b>	<b>\$3,229,364</b>	<b>4.3%</b>	<b>\$453,086</b>	<b>0.6%</b>
Enterprise								
W. Alton Jones	\$3,298,731	\$3,346,313	\$3,595,000	\$3,595,000	\$248,687	7.4%	\$0	0.0%
Parking Services	\$2,344,451	\$3,094,686	\$3,381,955	\$3,016,214	(\$78,472)	-2.5%	(\$365,741)	-10.8%
Ryan Center and Boss Arena	\$5,105,445	\$5,467,541	\$7,367,249	\$7,144,120	\$1,676,579	30.7%	(\$223,129)	-3.0%
<b>Sub-Total Enterprise</b>	<b>\$10,748,627</b>	<b>\$11,908,540</b>	<b>\$14,344,204</b>	<b>\$13,755,334</b>	<b>\$1,846,794</b>	<b>15.5%</b>	<b>(\$588,870)</b>	<b>-4.1%</b>
Sponsored Projects - Federal	\$61,998,969	\$70,761,290	\$70,441,114	\$76,076,615	\$5,315,325	7.5%	\$5,635,501	8.0%
Sponsored Projects - State	\$8,129,814	\$9,621,003	\$11,626,100	\$7,542,678	(\$2,078,325)	-21.6%	(\$4,083,422)	-35.1%
Department Overhead	\$11,446,076	\$12,952,154	\$15,105,761	\$15,218,919	\$2,266,765	17.5%	\$113,158	0.7%
Scholarships and Fellowships	\$91,342,889	\$122,327,231	\$125,801,635	\$128,840,349	\$6,513,118	5.3%	\$3,038,714	2.4%
RI Capital Funds	\$6,882,473	\$4,717,395	\$15,596,480	\$15,177,136	\$10,459,741	221.7%	(\$419,344)	-2.7%
Restricted Private	\$2,987,933	\$3,581,282	\$3,290,366	\$3,290,366	(\$290,916)	-8.1%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$0	\$821,384	\$5,036,744	\$6,678,616	\$5,857,232	713.1%	\$1,641,872	32.6%
Byrne Justice Admin. Grant Crime Lab	\$0	\$122,668	\$0	\$36,177	(\$86,491)	-70.5%	\$36,177	-
<b>TOTAL Revenues</b>	<b>\$266,756,029</b>	<b>\$311,421,940</b>	<b>\$338,627,675</b>	<b>\$344,454,547</b>	<b>\$33,032,607</b>	<b>10.6%</b>	<b>\$5,826,872</b>	<b>1.7%</b>
<b>EXPENDITURES</b>								
Auxiliary								
Housing & Residential Life	\$28,076,127	\$28,163,079	\$34,862,262	\$35,965,684	\$7,802,605	27.7%	\$1,103,422	3.2%
Bookstore	\$10,634,048	\$9,619,504	\$11,488,237	\$10,892,204	\$1,272,700	13.2%	(\$596,033)	-5.2%
Dining Services	\$19,360,660	\$18,802,953	\$20,761,740	\$21,281,408	\$2,478,455	13.2%	\$519,668	2.5%
Memorial Union	\$4,260,005	\$4,240,565	\$4,952,089	\$5,082,325	\$841,760	19.9%	\$130,236	2.6%
Health Services	\$6,148,492	\$6,084,592	\$7,520,080	\$7,372,040	\$1,287,448	21.2%	(\$148,040)	-2.0%
<b>Sub-Total Auxiliary</b>	<b>\$68,479,332</b>	<b>\$66,910,693</b>	<b>\$79,584,408</b>	<b>\$80,593,661</b>	<b>\$13,682,968</b>	<b>20.4%</b>	<b>\$1,009,253</b>	<b>1.3%</b>
Enterprise								
W. Alton Jones	\$3,911,824	\$4,093,229	\$3,595,000	\$3,595,000	(\$498,229)	-12.2%	\$0	0.0%
Parking Services	\$2,542,273	\$2,334,075	\$3,381,955	\$3,266,214	\$932,139	39.9%	(\$115,741)	-3.4%
Ryan Center and Boss Arena	\$6,088,603	\$6,293,161	\$7,149,552	\$6,926,423	\$633,262	10.1%	(\$223,129)	-3.1%
<b>Sub-Total Enterprise</b>	<b>\$12,542,700</b>	<b>\$12,720,465</b>	<b>\$14,126,507</b>	<b>\$13,787,637</b>	<b>\$1,067,172</b>	<b>8.4%</b>	<b>(\$338,870)</b>	<b>-2.4%</b>
Sponsored Projects - Federal	\$61,998,969	\$70,761,290	\$70,441,114	\$76,076,615	\$5,315,325	7.5%	\$5,635,501	8.0%
Sponsored Projects - State	\$8,129,814	\$9,621,003	\$11,626,100	\$7,542,678	(\$2,078,325)	-21.6%	(\$4,083,422)	-35.1%
Department Overhead	\$10,556,763	\$10,043,200	\$15,105,761	\$15,218,919	\$5,175,719	51.5%	\$113,158	0.7%
Scholarships and Fellowships	\$91,342,889	\$122,327,231	\$125,801,635	\$128,840,349	\$6,513,118	5.3%	\$3,038,714	2.4%
RI Capital Funds	\$6,882,473	\$4,717,395	\$15,596,480	\$15,177,136	\$10,459,741	221.7%	(\$419,344)	-2.7%
Restricted Private	\$3,095,722	\$3,395,045	\$3,290,366	\$3,290,366	(\$104,679)	-3.1%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$0	\$821,384	\$5,036,744	\$6,678,616	\$5,857,232	713.1%	\$1,641,872	32.6%
Byrne Justice Admin. Grant Crime Lab	\$0	\$122,668	\$0	\$36,177	(\$86,491)	-70.5%	\$36,177	-
<b>TOTAL Expenditures</b>	<b>\$263,028,662</b>	<b>\$301,440,374</b>	<b>\$340,609,115</b>	<b>\$347,242,154</b>	<b>\$45,801,780</b>	<b>15.2%</b>	<b>\$6,633,039</b>	<b>1.9%</b>
<b>EXCESS/(DEFICIENCY)</b>								
Auxiliary								
Housing & Residential Life	\$1,776,768	\$3,153,957	(\$1,800,000)	(\$1,800,000)	(\$4,953,957)	-157.1%	\$0	0.0%
Bookstore	\$393,702	\$374,662	(\$99,137)	(\$480,304)	(\$854,966)	-228.2%	(\$381,167)	384.5%
Dining Services	\$1,755,318	\$2,590,758	\$0	\$0	(\$2,590,758)	-100.0%	\$0	-
Memorial Union	\$54,074	\$360,532	(\$300,000)	(\$475,000)	(\$835,532)	-231.7%	(\$175,000)	58.3%
Health Services	\$760,054	\$1,218,391	\$0	\$0	(\$1,218,391)	-100.0%	\$0	-
<b>Sub-Total Auxiliary</b>	<b>\$4,739,916</b>	<b>\$7,698,300</b>	<b>(\$2,199,137)</b>	<b>(\$2,755,304)</b>	<b>(\$10,453,604)</b>	<b>-135.8%</b>	<b>(\$556,167)</b>	<b>25.3%</b>
Enterprise								
W. Alton Jones	(\$613,093)	(\$746,916)	\$0	\$0	\$746,916	-100.0%	\$0	-
Parking Services	(\$197,822)	\$760,611	\$0	(\$250,000)	(\$1,010,611)	-132.9%	(\$250,000)	-
Ryan Center and Boss Arena	(\$983,158)	(\$825,620)	\$217,697	\$217,697	\$1,043,317	-126.4%	\$0	0.0%
<b>Sub-Total Enterprise</b>	<b>(\$1,794,073)</b>	<b>(\$811,925)</b>	<b>\$217,697</b>	<b>(\$32,303)</b>	<b>\$779,622</b>	<b>-96.0%</b>	<b>(\$250,000)</b>	<b>-114.8%</b>
Sponsored Projects - Federal	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Sponsored Projects - State	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Department Overhead	\$889,313	\$2,908,954	\$0	\$0	(\$2,908,954)	-100.0%	\$0	-
Scholarships and Fellowships	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RI Capital Funds	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Restricted Private	(\$107,789)	\$186,237	\$0	\$0	(\$186,237)	-100.0%	\$0	-
Fiscal Stabilization Fund - Fire Safety	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Byrne Justice Admin. Grant Crime Lab	\$0	\$0	\$0	\$0	\$0	-	\$0	-
<b>TOTAL Excess/(Deficiency)</b>	<b>\$3,727,367</b>	<b>\$9,981,566</b>	<b>(\$1,981,440)</b>	<b>(\$2,787,607)</b>	<b>(\$12,769,173)</b>	<b>-127.9%</b>	<b>(\$806,167)</b>	<b>40.7%</b>

**RI Capital Fund**  
**Board of Governors FY 2011 MYR**  
**UNIVERSITY of RHODE ISLAND**

	A	B	C	D	FY2011 MYR		FY2011 MYR	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Alloc/Enacted	FY 2011 MYR	vs. FY2010 Actual (D-B)	Actual (D/B)	vs. FY2011 Alloc/Enacted (D-C)	Alloc/Enacted (D/C)
RICAP - Asset Protection - URI	\$4,315,185	\$4,431,294	\$5,327,980	\$5,341,326	\$910,032	20.5%	\$13,346	0.3%
RICAP - Lippitt Hall	\$1,798,798	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Superfund	\$768,490	\$46,911	\$0	\$0	(\$46,911)	-100.0%	\$0	-
RICAP - Fire and Safety Protection	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Exterior Renovations - Washburn	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Exterior Renovations - Roosevelt	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Morrill Hall Renovations	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - New Chemistry Building	\$0	\$232,690	\$4,500,000	\$4,567,310	\$4,334,620	1862.8%	\$67,310	1.5%
RICAP - Nursing and Assoc. Health Bldg Advanced Planning	\$0	\$6,500	\$168,500	\$168,500	\$162,000	2492.3%	\$0	0.0%
RICAP - Quinn Hall Exterior Renovation	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Public Safety Building	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Edwards Hall Renovation	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - College of Engineering Advanced Planning	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - East Hall Exterior Renovation	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - URI Fire Safety and Prot. Academ and Admin	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - URI Bio-tech Building	\$0	\$0	\$5,600,000	\$5,100,000	\$5,100,000	-	(\$500,000)	-8.9%
RICAP - Ranger Hall Phase II Planning	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Fine Arts Center Advanced Planning	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Roger Williams Wellness Center	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Smart Classrooms - URI	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - Woodward Hall Planning	\$0	\$0	\$0	\$0	\$0	-	\$0	-
<b>TOTAL RI Capital Fund</b>	<b>\$6,882,473</b>	<b>\$4,717,395</b>	<b>\$15,596,480</b>	<b>\$15,177,136</b>	<b>\$10,459,741</b>	<b>221.7%</b>	<b>(\$419,344)</b>	<b>-2.7%</b>

**Bookstore Analysis**  
**FY 2011 MYR**  
**UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>REVENUES</b>											
Sales Revenue	\$10,009,600	96.1%	-8.1%	\$10,889,600	95.6%	13.2%	\$9,622,094	96.3%	-9.4%	\$10,624,611	96.3%
Copy Center	\$90,000	0.9%	0.0%	\$90,000	0.8%	27.8%	\$70,438	0.7%	-22.0%	\$90,329	0.8%
Other/Misc Income	\$300,000	2.9%	-25.0%	\$400,000	3.5%	37.5%	\$290,905	2.9%	3.5%	\$280,957	2.5%
Interest Income	\$12,300	0.1%	29.5%	\$9,500	0.1%	-11.5%	\$10,729	0.1%	-66.3%	\$31,853	0.3%
<b>TOTAL Revenue</b>	<b>\$10,411,900</b>	<b>100.0%</b>	<b>-8.6%</b>	<b>\$11,389,100</b>	<b>100.0%</b>	<b>14.0%</b>	<b>\$9,994,166</b>	<b>100.0%</b>	<b>-9.4%</b>	<b>\$11,027,750</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$1,893,994	18.2%	0.0%	\$1,893,994	16.6%	15.4%	\$1,641,756	16.4%	-0.6%	\$1,651,401	15.0%
Operating Expenses:											
O/S Travel	\$5,100	0.0%	0.0%	\$5,100	0.0%	-	\$0	0.0%	-100.0%	\$87	0.0%
Repairs	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Utilities	\$57,708	0.6%	-12.1%	\$65,618	0.6%	29.5%	\$50,681	0.5%	0.0%	\$50,701	0.5%
Other											
Rentals	\$216,000	2.1%	-11.4%	\$243,800	2.1%	35.0%	\$180,641	1.8%	-0.8%	\$182,018	1.7%
Supl/Operating Exp	\$758,800	7.3%	1.5%	\$747,700	6.6%	56.0%	\$479,330	4.8%	3.0%	\$465,562	4.2%
Miscellaneous	\$36,500	0.4%	-17.8%	\$44,391	0.4%	1640.8%	\$2,550	0.0%	-90.9%	\$28,091	0.3%
Total Operating	\$1,074,108	10.3%	-2.9%	\$1,106,609	9.7%	55.2%	\$713,202	7.1%	-1.8%	\$726,459	6.6%
Cost of Goods Sold	\$7,658,500	73.6%	-6.9%	\$8,222,032	72.2%	16.2%	\$7,074,854	70.8%	-9.6%	\$7,825,814	71.0%
[As a % of Sales]*	\$7,658,500	76.5%	-6.9%	\$8,222,032	75.5%	16.2%	\$7,074,854	73.5%	-9.6%	\$7,825,814	73.7%
Indirect Cost	\$165,602	1.6%	0.0%	\$165,602	1.5%	-8.5%	\$180,900	1.8%	14.9%	\$157,374	1.4%
Capital	\$100,000	1.0%	0.0%	\$100,000	0.9%	1037.4%	\$8,792	0.1%	-	\$0	0.0%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	\$273,000	2.5%
<b>TOTAL Expenditures</b>	<b>\$10,892,204</b>	<b>104.6%</b>	<b>-5.2%</b>	<b>\$11,488,237</b>	<b>100.9%</b>	<b>19.4%</b>	<b>\$9,619,504</b>	<b>96.3%</b>	<b>-9.5%</b>	<b>\$10,634,048</b>	<b>96.4%</b>
<b>Excess/(Deficiency)</b>	<b>(\$480,304)</b>	<b>-4.6%</b>	<b>384.5%</b>	<b>(\$99,137)</b>	<b>-0.9%</b>	<b>-126.5%</b>	<b>\$374,662</b>	<b>3.7%</b>	<b>-4.8%</b>	<b>\$393,702</b>	<b>3.6%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.

**Dining Services Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Campus Dining-Premiere Plan	\$4,660		0.0%	\$4,660		2.4%	\$4,550		5.6%	\$4,310	
Campus Dining- Plus Plan	\$4,260		0.0%	\$4,260		3.1%	\$4,130		5.6%	\$3,910	
Campus Dining - Standard Plan	\$3,860		0.0%	\$3,860		4.0%	\$3,710		5.7%	\$3,510	
Flex 72 Meal Plan (was Any 64 Meals)	\$850		0.0%	\$850		3.5%	\$821		4.6%	\$785	
Flex 36 Meal Plan (was Any 32 Meals)	\$450		0.0%	\$450		3.7%	\$434		4.6%	\$415	
Flex 18 Meal Plan (was Any 16 Meals)	\$240		0.0%	\$240		5.3%	\$228		4.6%	\$218	
<b>REVENUE</b>											
Net Sales	\$21,200,848	99.6%	2.5%	\$20,686,580	99.6%	-2.9%	\$21,311,719	99.6%	1.5%	\$20,993,835	99.4%
Interest Income	\$30,400	0.1%	21.6%	\$25,000	0.1%	-21.6%	\$31,886	0.1%	-55.7%	\$71,983	0.3%
Rental Income	\$50,160	0.2%	0.0%	\$50,160	0.2%	0.0%	\$50,160	0.2%	0.0%	\$50,160	0.2%
Other Income	\$0	0.0%	-	\$0	0.0%	-100.0%	(\$54)	0.0%	-	\$0	0.0%
<b>TOTAL Revenue</b>	<b>\$21,281,408</b>	<b>100.0%</b>	<b>2.5%</b>	<b>\$20,761,740</b>	<b>100.0%</b>	<b>-3.0%</b>	<b>\$21,393,711</b>	<b>100.0%</b>	<b>1.3%</b>	<b>\$21,115,978</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$10,951,076	51.5%	2.8%	\$10,650,874	51.3%	7.2%	\$9,934,580	46.4%	-4.1%	\$10,361,222	49.1%
Operating Expenses:											
O/S Travel	\$10,000	0.0%	0.0%	\$10,000	0.0%	56.8%	\$6,377	0.0%	-10.3%	\$7,113	0.0%
Repairs	\$478,175	2.2%	31.7%	\$363,145	1.7%	-13.9%	\$421,900	2.0%	31.5%	\$320,782	1.5%
Utilities	\$698,916	3.3%	-3.3%	\$722,533	3.5%	27.8%	\$565,290	2.6%	-17.2%	\$682,994	3.2%
Other											
Rentals	\$117,900	0.6%	38.9%	\$84,900	0.4%	-11.2%	\$95,592	0.4%	-7.8%	\$103,670	0.5%
Supl/Operating Exp	\$1,158,874	5.4%	30.3%	\$889,154	4.3%	40.2%	\$634,358	3.0%	-26.6%	\$864,187	4.1%
Miscellaneous	\$382,909	1.8%	19.3%	\$320,983	1.5%	15.3%	\$278,417	1.3%	52.6%	\$182,490	0.9%
Total Operating	\$2,846,774	13.4%	19.1%	\$2,390,715	11.5%	19.4%	\$2,001,934	9.4%	-7.4%	\$2,161,236	10.2%
Cost of Sales	\$4,903,687	23.0%	0.0%	\$4,903,187	23.6%	2.0%	\$4,806,746	22.5%	-1.1%	\$4,861,136	23.0%
[As % of Net Sales]*	\$4,903,687	23.1%	0.0%	\$4,903,187	23.7%	2.0%	\$4,806,746	22.6%	-1.1%	\$4,861,136	23.2%
Indirect Cost	\$775,894	3.6%	0.0%	\$775,894	3.7%	-6.9%	\$833,009	3.9%	0.3%	\$830,810	3.9%
Capital	\$662,907	3.1%	-26.3%	\$900,000	4.3%	862.7%	\$93,484	0.4%	-60.0%	\$233,621	1.1%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	\$67,118	0.3%
Debt Service	\$1,141,070	5.4%	0.0%	\$1,141,070	5.5%	0.7%	\$1,133,200	5.3%	34.0%	\$845,517	4.0%
<b>TOTAL Expenditures</b>	<b>\$21,281,408</b>	<b>100.0%</b>	<b>2.5%</b>	<b>\$20,761,740</b>	<b>100.0%</b>	<b>10.4%</b>	<b>\$18,802,953</b>	<b>87.9%</b>	<b>-2.9%</b>	<b>\$19,360,660</b>	<b>91.7%</b>
<b>Surplus/(Reserve Use)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$2,590,758</b>	<b>12.1%</b>	<b>47.6%</b>	<b>\$1,755,318</b>	<b>8.3%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.

**Health Services Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Health Service Fee	\$480		0.0%	\$480		4.3%	\$460		3.6%	\$444	
<b>REVENUE</b>											
Student Fees	\$5,969,040	81.0%	-2.1%	\$6,097,680	81.1%	4.8%	\$5,816,507	79.6%	7.6%	\$5,404,757	78.2%
Other Income	\$121,400	1.6%	70.0%	\$71,400	0.9%	4.8%	\$68,113	0.9%	7.9%	\$63,102	0.9%
3rd Party Reimburse	\$1,263,000	17.1%	-5.3%	\$1,333,000	17.7%	-4.6%	\$1,397,137	19.1%	0.4%	\$1,391,265	20.1%
Interest Income	\$18,600	0.3%	3.3%	\$18,000	0.2%	-15.2%	\$21,226	0.3%	-57.1%	\$49,422	0.7%
<b>TOTAL Revenue</b>	<b>\$7,372,040</b>	<b>100.0%</b>	<b>-2.0%</b>	<b>\$7,520,080</b>	<b>100.0%</b>	<b>3.0%</b>	<b>\$7,302,983</b>	<b>100.0%</b>	<b>5.7%</b>	<b>\$6,908,546</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$5,238,709	71.1%	-0.4%	\$5,258,541	69.9%	11.2%	\$4,730,637	64.8%	-0.4%	\$4,747,539	68.7%
Operating Expenses:											
O/S Travel	\$25,700	0.3%	-16.3%	\$30,700	0.4%	164.8%	\$11,595	0.2%	-32.8%	\$17,260	0.2%
Repairs	\$85,700	1.2%	1.2%	\$84,700	1.1%	78.7%	\$47,394	0.6%	-51.7%	\$98,036	1.4%
Utilities	\$22,183	0.3%	-7.0%	\$23,846	0.3%	79.7%	\$13,271	0.2%	-76.1%	\$55,519	0.8%
Other											
Rentals	\$7,800	0.1%	333.3%	\$1,800	0.0%	374.9%	\$379	0.0%	51.6%	\$250	0.0%
Supl/Operating Exp	\$1,037,582	14.1%	7.9%	\$961,782	12.8%	28.8%	\$746,498	10.2%	22.8%	\$607,886	8.8%
Miscellaneous	\$211,955	2.9%	-1.9%	\$216,000	2.9%	346.1%	\$48,416	0.7%	-5.1%	\$51,035	0.7%
Total Operating	\$1,390,920	18.9%	5.5%	\$1,318,828	17.5%	52.0%	\$867,553	11.9%	4.5%	\$829,986	12.0%
Indirect Cost	\$353,014	4.8%	0.0%	\$353,014	4.7%	3.8%	\$340,243	4.7%	4.1%	\$326,816	4.7%
Capital	\$239,700	3.3%	-45.5%	\$440,000	5.9%	12326%	\$3,541	0.0%	-92.9%	\$49,746	0.7%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	\$65,000	0.9%
Debt Service	\$149,697	2.0%	0.0%	\$149,697	2.0%	5.0%	\$142,618	2.0%	10.2%	\$129,405	1.9%
<b>TOTAL Expenditures</b>	<b>\$7,372,040</b>	<b>100.0%</b>	<b>-2.0%</b>	<b>\$7,520,080</b>	<b>100.0%</b>	<b>23.6%</b>	<b>\$6,084,592</b>	<b>83.3%</b>	<b>-1.0%</b>	<b>\$6,148,492</b>	<b>89.0%</b>
<b>Surplus/(Reserve Use)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$1,218,391</b>	<b>16.7%</b>	<b>60.3%</b>	<b>\$760,054</b>	<b>11.0%</b>

**HRL Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Group A Sgl	\$6,298	0.0%	0.0%	\$6,298	6.0%	6.0%	\$5,942	6.0%	6.0%	\$5,607	
Group B Single	\$6,878	0.0%	0.0%	\$6,878	6.0%	6.0%	\$6,490	6.0%	6.0%	\$6,123	
Group A Dbl/Tpl	\$5,972	0.0%	0.0%	\$5,972	6.0%	6.0%	\$5,634	6.0%	6.0%	\$5,317	
Group B Dbl/Tpl	\$6,552	0.0%	0.0%	\$6,552	6.0%	6.0%	\$6,182	6.0%	6.0%	\$5,832	
Group A Dbl (sgl opt)	\$8,036	0.0%	0.0%	\$8,036	6.0%	6.0%	\$7,582	6.0%	6.0%	\$7,153	
Group B Dbl (sgl opt)	\$8,798	0.0%	0.0%	\$8,798	6.0%	6.0%	\$8,300	6.0%	6.0%	\$7,831	
Terrace Studio Dbl	\$6,616	0.0%	0.0%	\$6,616	6.0%	6.0%	\$6,242	6.0%	6.0%	\$5,889	
Terrace Studio Sgl	\$8,824	0.0%	0.0%	\$8,824	6.0%	6.0%	\$8,326	6.0%	6.0%	\$7,855	
Terrace-1 Bed Dbl	\$6,934	0.0%	0.0%	\$6,934	6.0%	6.0%	\$6,542	6.0%	6.0%	\$6,173	
Terrace-1 Bed Triple	\$5,852	0.0%	0.0%	\$5,852	6.0%	6.0%	\$5,522	6.0%	6.0%	\$5,211	
Group A Dbl Sold as Tpl	\$5,076	0.0%	0.0%	\$5,076	6.9%	6.9%	\$4,750	6.0%	6.0%	\$4,482	
Group B Dbl Sold as Tpl	\$5,568	0.0%	0.0%	\$5,568	6.7%	6.7%	\$5,218	6.0%	6.0%	\$4,923	
Gateway Large Double - <= FY10	-	-	-	-	-100.0%	-100.0%	\$3,091	217.7%	217.7%	\$973	
Gateway Small Double - <= FY10	-	-	-	-	-100.0%	-100.0%	\$3,557	234.3%	234.3%	\$1,064	
Gateway Small Single - <= FY10	-	-	-	-	-100.0%	-100.0%	\$3,557	207.2%	207.2%	\$1,158	
Gateway Large Double - FY11 =>	\$6,616	0.0%	0.0%	\$6,616	-	-	-	-	-	-	
Gateway Small Double - FY11 =>	\$6,552	0.0%	0.0%	\$6,552	-	-	-	-	-	-	
Gateway Small Single - FY11 =>	\$6,878	0.0%	0.0%	\$6,878	-	-	-	-	-	-	
Univ. Village - 1st Floor-2 Bed	\$822	0.0%	0.0%	\$822	0.0%	0.0%	\$822	5.9%	5.9%	\$776	
Univ. Village - 2nd/3rd Floor-2 Bed	\$868	0.0%	0.0%	\$868	0.0%	0.0%	\$868	5.9%	5.9%	\$820	
Univ. Village - 1st Floor-3 Bed	\$918	0.0%	0.0%	\$918	0.0%	0.0%	\$918	5.9%	5.9%	\$867	
Univ. Village - 2nd/3rd Floor-3 Bed	\$948	0.0%	0.0%	\$948	0.0%	0.0%	\$948	5.9%	5.9%	\$895	
Garrahy & Wiley Halls - 4 Single	\$8,388	0.0%	0.0%	\$8,388	6.0%	6.0%	\$7,914	6.0%	6.0%	\$7,467	
Garrahy & Wiley Halls - 5 Single	\$8,266	0.0%	0.0%	\$8,266	6.0%	6.0%	\$7,798	6.0%	6.0%	\$7,356	
Garrahy & Wiley Halls - 10 Single	\$7,820	0.0%	0.0%	\$7,820	6.0%	6.0%	\$7,378	6.0%	6.0%	\$6,960	
Eddy Hall - 5 bed	\$8,004	0.0%	0.0%	\$8,004	6.0%	6.0%	\$7,552	6.0%	6.0%	\$7,125	
Eddy Hall - 10 bed	\$7,820	0.0%	0.0%	\$7,820	6.0%	6.0%	\$7,378	6.0%	6.0%	\$6,960	
Eddy Hall - 2 dbl	\$7,540	0.0%	0.0%	\$7,540	6.0%	6.0%	\$7,114	6.0%	6.0%	\$6,712	
Diversity Theme Apts - Single	\$6,588	0.0%	0.0%	\$6,588	6.0%	6.0%	\$6,216	6.0%	6.0%	\$5,864	
Diversity Theme Apts - Double	\$6,552	0.0%	0.0%	\$6,552	6.0%	6.0%	\$6,182	16.3%	16.3%	\$5,317	
Diversity Theme Apts - Meal Plan	\$3,996	0.0%	0.0%	\$3,996	6.0%	6.0%	\$3,770	0.0%	0.0%	\$3,770	
RA Rate (All)	\$6,588	0.0%	0.0%	\$6,588	6.0%	6.0%	\$6,216	6.0%	6.0%	\$5,864	
<b>REVENUE</b>											
Dormitories	\$31,804,109	93.1%	3.6%	\$30,708,887	92.9%	5.8%	\$29,039,090	92.7%	5.0%	\$27,645,307	92.6%
Apartments	\$1,208,900	3.5%	0.0%	\$1,208,900	3.7%	34.2%	\$901,046	2.9%	-7.5%	\$974,401	3.3%
Summer Operation	\$925,000	2.7%	0.0%	\$925,000	2.8%	-16.1%	\$1,103,010	3.5%	30.9%	\$842,760	2.8%
Rental Income	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Interest Income	\$56,200	0.2%	17.1%	\$48,000	0.1%	-14.4%	\$56,105	0.2%	-66.2%	\$166,025	0.6%
Wash/Dry Concession	\$144,475	0.4%	0.0%	\$144,475	0.4%	-29.5%	\$205,066	0.7%	-2.8%	\$210,955	0.7%
Other/Damage Income	\$27,000	0.1%	0.0%	\$27,000	0.1%	112.3%	\$12,719	0.0%	-5.4%	\$13,447	0.0%
<b>TOTAL Revenue</b>	<b>\$34,165,684</b>	<b>100.0%</b>	<b>3.3%</b>	<b>\$33,062,262</b>	<b>100.0%</b>	<b>5.6%</b>	<b>\$31,317,036</b>	<b>100.0%</b>	<b>4.9%</b>	<b>\$29,852,895</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$12,044,623	35.3%	3.0%	\$11,690,605	35.4%	14.3%	\$10,226,484	32.7%	-2.5%	\$10,489,222	35.1%
Operating Expenses:											
O/S Travel	\$12,000	0.0%	200.0%	\$4,000	0.0%	49.9%	\$2,669	0.0%	13.2%	\$2,358	0.0%
Repairs	\$914,505	2.7%	1.7%	\$899,505	2.7%	7.0%	\$840,805	2.7%	33.5%	\$629,769	2.1%
Utilities	\$4,880,523	14.3%	-3.5%	\$5,057,804	15.3%	31.8%	\$3,837,408	12.3%	-14.3%	\$4,477,928	15.0%
Other											
Rentals	\$59,485	0.2%	0.0%	\$59,485	0.2%	55.2%	\$38,332	0.1%	76.2%	\$21,752	0.1%
Supl/Operating Exp	\$1,813,996	5.3%	-18.2%	\$2,217,509	6.7%	83.8%	\$1,206,644	3.9%	30.9%	\$921,783	3.1%
Miscellaneous	\$1,080,266	3.2%	10.9%	\$973,802	2.9%	47.8%	\$658,920	2.1%	-24.3%	\$870,596	2.9%
Total Operating	\$8,760,775	25.6%	-4.9%	\$9,212,105	27.9%	39.9%	\$6,584,778	21.0%	-4.9%	\$6,924,186	23.2%
Indirect Cost	\$2,490,903	7.3%	0.0%	\$2,490,903	7.5%	-2.9%	\$2,565,344	8.2%	7.2%	\$2,392,172	8.0%
Capital	\$3,816,023	11.2%	44.3%	\$2,645,001	8.0%	417.3%	\$511,316	1.6%	-37.5%	\$817,504	2.7%
Student Aid	\$380,844	1.1%	8.5%	\$351,132	1.1%	43.7%	\$244,266	0.8%	-17.0%	\$294,250	1.0%
Debt Service	\$8,472,516	24.8%	0.0%	\$8,472,516	25.6%	5.5%	\$8,030,891	25.6%	12.2%	\$7,158,793	24.0%
<b>TOTAL Expenditures</b>	<b>\$35,965,684</b>	<b>105.3%</b>	<b>3.2%</b>	<b>\$34,862,262</b>	<b>105.4%</b>	<b>23.8%</b>	<b>\$28,163,079</b>	<b>89.9%</b>	<b>0.3%</b>	<b>\$28,076,127</b>	<b>94.0%</b>
<b>Excess/(Deficiency)</b>	<b>(\$1,800,000)</b>	<b>-5.3%</b>	<b>0.0%</b>	<b>(\$1,800,000)</b>	<b>-5.4%</b>	<b>-157.1%</b>	<b>\$3,153,957</b>	<b>10.1%</b>	<b>77.5%</b>	<b>\$1,776,768</b>	<b>6.0%</b>

**Memorial Union Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Undergrad Full Time	\$306		0.0%	\$306		0.0%	\$306		3.4%	\$296	
UG-PT (5-11 Credits)	\$143		0.0%	\$143		8.3%	\$132		0.0%	\$132	
UG-PT (1-4 Credits)	\$52		0.0%	\$52		8.3%	\$48		0.0%	\$48	
Graduate Full Time	\$210		0.0%	\$210		0.0%	\$210		2.9%	\$204	
Grad-PT (5-8 Credits)	\$96		0.0%	\$96		0.0%	\$96		9.1%	\$88	
Grad-PT (1-4 Credits)	\$48		0.0%	\$48		0.0%	\$48		9.1%	\$44	
<b>REVENUE</b>											
Student Fees	\$3,894,619	84.5%	-1.9%	\$3,971,587	85.4%	2.0%	\$3,892,668	84.6%	7.2%	\$3,630,987	84.2%
Rentals/Other Income	\$705,806	15.3%	4.5%	\$675,502	14.5%	-3.7%	\$701,519	15.2%	5.4%	\$665,333	15.4%
Interest Income	\$6,900	0.1%	38.0%	\$5,000	0.1%	-27.6%	\$6,910	0.2%	-61.1%	\$17,759	0.4%
<b>TOTAL Revenue</b>	<b>\$4,607,325</b>	<b>100.0%</b>	<b>-1.0%</b>	<b>\$4,652,089</b>	<b>100.0%</b>	<b>1.1%</b>	<b>\$4,601,097</b>	<b>100.0%</b>	<b>6.7%</b>	<b>\$4,314,079</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$2,824,111	61.3%	-3.3%	\$2,919,807	62.8%	6.6%	\$2,740,056	59.6%	-1.8%	\$2,791,551	64.7%
Operating Expenses:											
O/S Travel	\$22,000	0.5%	12.8%	\$19,500	0.4%	22.9%	\$15,867	0.3%	-3.8%	\$16,497	0.4%
Repairs	\$52,200	1.1%	-7.4%	\$56,350	1.2%	-5.6%	\$59,673	1.3%	-1.5%	\$60,592	1.4%
Utilities	\$439,312	9.5%	-5.9%	\$466,737	10.0%	28.3%	\$363,650	7.9%	-12.8%	\$417,269	9.7%
Other											
Rentals	\$5,700	0.1%	-40.0%	\$9,500	0.2%	-6.0%	\$10,110	0.2%	11.0%	\$9,110	0.2%
Supl/Operating Exp	\$225,862	4.9%	-4.8%	\$237,241	5.1%	47.0%	\$161,363	3.5%	0.3%	\$160,814	3.7%
Miscellaneous	\$408,280	8.9%	28.6%	\$317,386	6.8%	-4.6%	\$332,778	7.2%	25.7%	\$264,752	6.1%
Total Operating	\$1,153,354	25.0%	4.2%	\$1,106,714	23.8%	17.3%	\$943,441	20.5%	1.6%	\$929,034	21.5%
Indirect Cost	\$273,353	5.9%	0.0%	\$273,353	5.9%	1.8%	\$268,561	5.8%	-0.3%	\$269,367	6.2%
Capital	\$640,296	13.9%	38.7%	\$461,496	9.9%	282.0%	\$120,824	2.6%	94.7%	\$62,057	1.4%
Student Aid	\$70,164	1.5%	0.7%	\$69,672	1.5%	29.7%	\$53,700	1.2%	-49.9%	\$107,238	2.5%
Debt Service	\$121,047	2.6%	0.0%	\$121,047	2.6%	6.2%	\$113,983	2.5%	13.1%	\$100,758	2.3%
<b>TOTAL Expenditures</b>	<b>\$5,082,325</b>	<b>110.3%</b>	<b>2.6%</b>	<b>\$4,952,089</b>	<b>106.4%</b>	<b>16.8%</b>	<b>\$4,240,565</b>	<b>92.2%</b>	<b>-0.5%</b>	<b>\$4,260,005</b>	<b>98.7%</b>
<b>Surplus/(Reserve Use)</b>	<b>(\$475,000)</b>	<b>-10.3%</b>	<b>58.3%</b>	<b>(\$300,000)</b>	<b>-6.4%</b>	<b>-183.2%</b>	<b>\$360,532</b>	<b>7.8%</b>	<b>566.7%</b>	<b>\$54,074</b>	<b>1.3%</b>

**Parking Enterprise Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Resident Permit	\$240		0.0%	\$240		2.1%	\$235		17.5%	\$200	
Commuter Permit	\$165		0.0%	\$165		3.1%	\$160		28.0%	\$125	
Transporation Fee FT	\$84		0.0%	\$84		5.0%	\$80		33.3%	\$60	
Transporation Fee PT	\$4		0.0%	\$4		33.3%	\$3		0.0%	\$3	
<b>REVENUES</b>											
Student Fees	\$1,104,250	36.6%	-1.9%	\$1,125,230	33.3%	8.3%	\$1,039,339	33.6%	36.4%	\$761,831	32.5%
Registration Fees	\$1,558,339	51.7%	-2.7%	\$1,600,835	47.3%	11.9%	\$1,430,776	46.2%	29.2%	\$1,107,812	47.3%
Faculty/Staff Registration	\$245,000	8.1%	-50.5%	\$495,000	14.6%	2.1%	\$485,000	15.7%	84.0%	\$263,581	11.2%
Interest Income	\$11,900	0.4%	19.0%	\$10,000	0.3%	-10.7%	\$11,203	0.4%	-64.7%	\$31,759	1.4%
Other Income	\$96,725	3.2%	-35.9%	\$150,890	4.5%	17.5%	\$128,368	4.1%	-28.5%	\$179,468	7.7%
<b>TOTAL Revenue</b>	<b>\$3,016,214</b>	<b>100.0%</b>	<b>-10.8%</b>	<b>\$3,381,955</b>	<b>100.0%</b>	<b>9.3%</b>	<b>\$3,094,686</b>	<b>100.0%</b>	<b>32.0%</b>	<b>\$2,344,451</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$548,364	18.2%	-10.4%	\$611,933	18.1%	32.1%	\$463,112	15.0%	-16.8%	\$556,766	23.7%
Operating Expenses:											
O/S Travel	\$475	0.0%	0.0%	\$475	0.0%	3.5%	\$459	0.0%	-	\$0	0.0%
Repairs	\$130,524	4.3%	12.6%	\$115,899	3.4%	126.5%	\$51,175	1.7%	79.6%	\$28,492	1.2%
Utilities	\$1,131	0.0%	0.0%	\$1,131	0.0%	-68.6%	\$3,600	0.1%	-57.7%	\$8,514	0.4%
Other											
Rentals	\$1,162,226	38.5%	-1.5%	\$1,180,449	34.9%	32.0%	\$894,586	28.9%	0.2%	\$892,426	38.1%
Supl/Operating Exp	\$242,461	8.0%	-17.4%	\$293,398	8.7%	311.1%	\$71,377	2.3%	-70.9%	\$245,293	10.5%
Miscellaneous	\$274,704	9.1%	0.9%	\$272,341	8.1%	132.7%	\$117,038	3.8%	29.3%	\$90,495	3.9%
Total Operating	\$1,811,521	60.1%	-2.8%	\$1,863,693	55.1%	63.7%	\$1,138,235	36.8%	-10.0%	\$1,265,220	54.0%
Capital	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	\$63,000	2.7%
Debt Service	\$906,329	30.0%	0.0%	\$906,329	26.8%	23.7%	\$732,728	23.7%	11.5%	\$657,287	28.0%
<b>TOTAL Expenditures</b>	<b>\$3,266,214</b>	<b>108.3%</b>	<b>-3.4%</b>	<b>\$3,381,955</b>	<b>100.0%</b>	<b>44.9%</b>	<b>\$2,334,075</b>	<b>75.4%</b>	<b>-8.2%</b>	<b>\$2,542,273</b>	<b>108.4%</b>
<b>Surplus/(Reserve Use)</b>	<b>(\$250,000)</b>	<b>-8.3%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$760,611</b>	<b>24.6%</b>	<b>-484.5%</b>	<b>(\$197,822)</b>	<b>-8.4%</b>

**Ryan Center & Boss Arena Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2011 MYR	% of Revenue	(A/B) % Incr	FY 2011 Alloc/Enacted	% of Revenue	(B/C) % Incr	FY 2010 Actual	% of Revenue	(C/D) % Incr	FY 2009 Actual	% of Revenue
<b>RATES</b>											
Full-Time	\$418		0.0%	\$418	45.1%		\$288	7.5%		\$268	
Part-Time (per cr hr)	\$17		0.0%	\$17	41.7%		\$12	9.1%		\$11	
<b>REVENUES</b>											
Interest Income	\$9,800	0.1%	-2.0%	\$10,000	0.1%	14.6%	\$8,724	0.2%	-86.0%	\$62,508	1.2%
Other Income	\$28,000	0.4%	-	\$0	0.0%	-100.0%	\$60,519	1.1%	-60.4%	\$153,000	3.0%
Student Fees	\$5,300,940	74.2%	-4.6%	\$5,557,141	75.4%	47.8%	\$3,759,958	68.8%	11.1%	\$3,382,977	66.3%
Rental Income	\$756,512	10.6%	-4.2%	\$789,880	10.7%	0.0%	\$790,188	14.5%	18.8%	\$665,168	13.0%
Fees (Box office, parking, etc)	\$303,425	4.2%	-4.5%	\$317,774	4.3%	15.1%	\$276,062	5.0%	-20.7%	\$348,341	6.8%
Ticket Charge	\$150,556	2.1%	5.7%	\$142,390	1.9%	14.7%	\$124,090	2.3%	31.7%	\$94,257	1.8%
Equipment Rental	\$18,625	0.3%	-2.0%	\$19,000	0.3%	9.7%	\$17,327	0.3%	-7.9%	\$18,823	0.4%
Skating Pgm Fees	\$95,819	1.3%	-5.1%	\$101,000	1.4%	9.5%	\$92,197	1.7%	-9.7%	\$102,121	2.0%
Sponsorship Sales	\$275,000	3.8%	27.9%	\$215,000	2.9%	11.7%	\$192,430	3.5%	129.9%	\$83,700	1.6%
Commission	\$205,443	2.9%	-4.5%	\$215,064	2.9%	47.3%	\$146,046	2.7%	-24.9%	\$194,550	3.8%
<b>TOTAL Revenue</b>	<b>\$7,144,120</b>	<b>100.0%</b>	<b>-3.0%</b>	<b>\$7,367,249</b>	<b>100.0%</b>	<b>34.7%</b>	<b>\$5,467,541</b>	<b>100.0%</b>	<b>7.1%</b>	<b>\$5,105,445</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$2,048,715	28.7%	-2.0%	\$2,090,810	28.4%	15.8%	\$1,806,039	33.0%	6.8%	\$1,690,271	33.1%
Operating Expenses:											
O/S Travel	\$22,500	0.3%	0.0%	\$22,500	0.3%	7.9%	\$20,849	0.4%	13.4%	\$18,384	0.4%
Repairs	\$90,908	1.3%	-16.0%	\$108,218	1.5%	33.5%	\$81,044	1.5%	0.8%	\$80,417	1.6%
Utilities	\$1,280,638	17.9%	-6.9%	\$1,376,200	18.7%	44.2%	\$954,346	17.5%	-13.1%	\$1,098,056	21.5%
Other											
Rentals	\$934	0.0%	-1.2%	\$945	0.0%	-	\$0	0.0%	-	\$0	0.0%
Supl/Operating Exp	\$338,849	4.7%	-11.7%	\$383,942	5.2%	6.1%	\$361,838	6.6%	27.1%	\$284,799	5.6%
Miscellaneous	\$349,554	4.9%	-7.2%	\$376,657	5.1%	23.4%	\$305,347	5.6%	-1.3%	\$309,344	6.1%
Total Operating	\$2,083,383	29.2%	-8.2%	\$2,268,462	30.8%	31.6%	\$1,723,424	31.5%	-3.8%	\$1,791,000	35.1%
Capital	\$4,045	0.1%	-	\$0	0.0%	-100.0%	(\$17,742)	-0.3%	-	\$0	0.0%
Debt Service	\$2,790,280	39.1%	0.0%	\$2,790,280	37.9%	0.3%	\$2,781,440	50.9%	6.7%	\$2,607,332	51.1%
<b>TOTAL Expenditures</b>	<b>\$6,926,423</b>	<b>97.0%</b>	<b>-3.1%</b>	<b>\$7,149,552</b>	<b>97.0%</b>	<b>13.6%</b>	<b>\$6,293,161</b>	<b>115.1%</b>	<b>3.4%</b>	<b>\$6,088,603</b>	<b>119.3%</b>
<b>Surplus/(Reserve Use)</b>	<b>\$217,697</b>	<b>3.0%</b>	<b>0.0%</b>	<b>\$217,697</b>	<b>3.0%</b>	<b>-126.4%</b>	<b>(\$825,620)</b>	<b>-15.1%</b>	<b>-16.0%</b>	<b>(\$983,158)</b>	<b>-19.3%</b>

**W. Alton Jones Analysis  
FY 2011 MYR  
UNIVERSITY of RHODE ISLAND**

	<b>A</b>			<b>B</b>			<b>C</b>			<b>D</b>	
	<b>FY 2011 MYR</b>	<b>% of Revenue</b>	<b>(A/B) % Incr</b>	<b>FY 2011 Alloc/Enacted</b>	<b>% of Revenue</b>	<b>(B/C) % Incr</b>	<b>FY 2010 Actual</b>	<b>% of Revenue</b>	<b>(C/D) % Incr</b>	<b>FY 2009 Actual</b>	<b>% of Revenue</b>
<b>REVENUES</b>											
Conf & Env Ed Ctrs	\$3,480,500	96.8%	0.3%	\$3,470,000	96.5%	7.6%	\$3,225,916	96.4%	2.4%	\$3,148,931	95.5%
Interest Income	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	\$1	0.0%
Other Income	\$114,500	3.2%	-8.4%	\$125,000	3.5%	3.8%	\$120,397	3.6%	-19.6%	\$149,799	4.5%
<b>TOTAL Revenue</b>	<b>\$3,595,000</b>	<b>100.0%</b>	<b>0.0%</b>	<b>\$3,595,000</b>	<b>100.0%</b>	<b>7.4%</b>	<b>\$3,346,313</b>	<b>100.0%</b>	<b>1.4%</b>	<b>\$3,298,731</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$2,402,696	66.8%	1.3%	\$2,371,328	66.0%	-7.0%	\$2,551,012	76.2%	3.9%	\$2,455,613	74.4%
Operating Expenses:											
O/S Travel	\$5,000	0.1%	66.7%	\$3,000	0.1%	4.4%	\$2,874	0.1%	18.6%	\$2,424	0.1%
Repairs	\$82,062	2.3%	-4.3%	\$85,762	2.4%	1.8%	\$84,229	2.5%	-18.2%	\$102,924	3.1%
Utilities	\$0	0.0%	-	\$0	0.0%	-100.0%	\$165,520	4.9%	-15.6%	\$196,076	5.9%
Other											
Rentals	\$87,000	2.4%	0.0%	\$87,000	2.4%	-0.6%	\$87,482	2.6%	11.7%	\$78,326	2.4%
Supl/Operating Exp	\$273,664	7.6%	-5.9%	\$290,808	8.1%	-26.7%	\$396,972	11.9%	5.0%	\$378,202	11.5%
Miscellaneous	\$45,087	1.3%	-27.4%	\$62,140	1.7%	-29.5%	\$88,105	2.6%	596.7%	\$12,646	0.4%
Total Operating	\$492,813	13.7%	-6.8%	\$528,710	14.7%	-35.9%	\$825,182	24.7%	7.1%	\$770,598	23.4%
Cost of Goods Sold	\$584,529	16.3%	0.8%	\$580,000	16.1%	-3.0%	\$597,935	17.9%	4.7%	\$571,026	17.3%
[As % of Net Sales]*	\$584,529	16.8%	0.8%	\$580,000	16.7%	-3.0%	\$597,935	18.5%	4.7%	\$571,026	18.1%
Capital	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Debt Service	\$114,962	3.2%	0.0%	\$114,962	3.2%	-3.5%	\$119,100	3.6%	3.9%	\$114,587	3.5%
<b>TOTAL Expenditures</b>	<b>\$3,595,000</b>	<b>100.0%</b>	<b>0.0%</b>	<b>\$3,595,000</b>	<b>100.0%</b>	<b>-12.2%</b>	<b>\$4,093,229</b>	<b>122.3%</b>	<b>4.6%</b>	<b>\$3,911,824</b>	<b>118.6%</b>
<b>Surplus/(Reserve Use)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>(\$746,916)</b>	<b>-22.3%</b>	<b>21.8%</b>	<b>(\$613,093)</b>	<b>-18.6%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.