

THE  
UNIVERSITY  
OF RHODE ISLAND

**FY 2013 Budget Request**

**FY 2014 Preliminary Budget Request**

**FY 2012 Allocation**

THINK BIG  WE DO™



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# **Transmittal Letters**

DATE: August 30, 2011

TO: Ray M. DiPasquale  
Commissioner

FROM: David M. Dooley, Ph.D.  
President

SUBJECT: FY 2013 Unrestricted Budget Request  
FY 2014 Preliminary Unrestricted Budget Request  
FY 2012 Allocation

The University has allocated and reallocated resources to the extent allowed by the budget to support its core missions: undergraduate and graduate education, research and outreach activities. This is congruent with the goals and objectives of the Board of Governors and the Office of Higher Education. The concepts described below are intended to be representative of and to reflect the items included in the guidelines from the Offices of Higher Education and State Budget Office. The budget plan supports the University's Academic Plan.

In developing the FY 2013 Budget Request and the preliminary FY 2014 Budget Request, The University of Rhode Island has been significantly restrained given the following challenges:

- An essentially level State Appropriation for FY 2013 (GO/D/S has increased equally on both the revenue and expense side).
- A requirement to budget a 58.1% increase in the pension contribution for state civil service employees which amounts to \$2.8M; only \$200K of this is allowed to be included in the State Appropriation per the State Budget Office.
- A directive to budget a salary increase for faculty and non-classified staff.
- A guideline highlighting that tuition and fee rates should be minimized.
- A slight decrease in overall enrollment.

In order to support the requirements of the FY 2013 Budget Request, attract and retain a high quality student body, and provide the necessary support to those students, the University must look to innovative ways to accomplish this goal. Thus, it was necessary to increase the in-state and out-of-state tuition and mandatory fee rates by 9.5% and 2% respectively. It was also necessary to incorporate programs that would generate a budget reduction and reallocation of resources to allow for the funding of important items related to the University's mission and goals and to the Academic Plan and the President's Transformational Goals.

Relative to the 9.5% in-state increase, for each \$1M increase in State Appropriation, the in-state tuition and fee increase could be reduced by 1%.

A significant part of the FY 2013 and preliminary FY 2014 Budget Request includes personnel savings. Our intention is to submit a detailed plan to the Board for review, and hopefully approval, in late fall 2011. This will provide us with the time to effect these savings.

Another component of the FY 2013 and preliminary FY 2014 Budget Request is a savings in utilities and insurance in the unrestricted budget because we project that overhead funds directly absorbs the portion of these expenses that relate directly to research. We are committed to achieving this reallocation in a manner that minimizes impact to the distribution of overhead funds that supports the research enterprise.

Salary increases, somewhat offset by medical co-share is reflected in the FY 2013 budget.

The reallocation along with projected savings in several categories allows us to present a balanced budget to the Board of Governors for FY 2013 and preliminary FY 2014.

In Academic Affairs, our focus is on student engagement, learning, and success as well as on student recruitment, quality, yield, retention, and graduation rates. This commitment is reflected in on-going efforts to engage faculty and staff from across the University in addressing student learning outcomes assessments. Funding of new items in the FY 2013 budget is linked to the implementation of the strategic priorities that are outlined in the Academic Affairs comprehensive plan. Funds have been budgeted to support student aid, diversity, graduate education and research initiatives in efficient and productive revenue generating units. We recently were named by Smart Money magazine as 13<sup>th</sup> in the country and number one in New England for “return on investment”. The nationwide survey examined the relationship between tuition costs vs. graduates’ earning power.

We continue to attract a high quality undergraduate student body. For Fall 2012, our freshman class is currently estimated at 3,065. To achieve the enrollment of a talented and diverse community of students, to become more competitive with regard to financial aid, and to enhance student retention, an investment in financial aid is reflected. This investment also ensures access and affordability to Rhode Islanders with documented financial need.

Reallocations within and among divisions for high priority programs and projects continue in the current year and are also reflected in FY 2013 and preliminary FY 2014. An example is funding for the Graduate Assistant Tuition Differential Program, the IRB Coordinator, twelve tenure track faculty positions, and two Lecturer positions.

A new diversity leader, hired in FY 2011, continues to guide the community and diversity agenda of the university. Reorganization has taken place that allows for the following departments/areas to report to the new diversity leader: Affirmative Action, Recruitment and Retention, Women’s Center, Multicultural Center, and the Gay, Lesbian, Bisexual, Transgender (GLBT) initiative begun in FY 2011. This initiative includes a dedicated location for this program.

The University will maximize revenues and control expenses in accordance with available resources and established priorities.

Included within the FY 2013 Budget Request submission is the FY 2012 Allocation. The FY 2012 State Appropriation is \$57.8M excluding GO Debt Service. This amount reflects the Enacted budget appropriated to the University of Rhode Island.

## **Revenue**

### Enrollment/Tuition and Fees

Tuition and Fee revenue is estimated at \$265.6M, \$9.7M or 3.8% greater than FY 2012. Enrollment is reflected at 14,594 Financial FTE (FFTE) students, a decrease of 224 FFTE from FY 2012, but still among the highest enrollments in our history. In-state enrollment is projected at 8,662 FFTE, out-of-state at 5,932 FFTE students. This excludes Summer Session, which represents approximately 1,912 FFTE.

The annual tuition and mandatory fee rates for in-state and out-of-state undergraduate students are increasing by \$1,084 (9.5%) and \$562 (2%) respectively. Detailed information on all tuition and fee rates is enclosed with the submission.

### State Appropriation

As stated above, the State Appropriation for FY 2013 reflects the current service level amount as calculated by the State Budget Office. It is essentially level with the exception of \$2.2M for GO Debt Service, which is reflected as both a revenue and expense item. It is not sufficient to accommodate the required expenses after tuition and fee revenue was utilized; thus, the need for reallocation and savings in personnel and other areas. Detailed information is included in the backup schedules.

The Jason Project and the Legislative Mandated Programs which are included in the State Appropriation are reflected at the FY 2012 enacted level.

### Miscellaneous Revenue

All other revenue is reflected at \$10.1M, a reduction of \$954K from FY 2012. Decreases in auxiliary indirect cost and research indirect cost contribute to this decline. This category also encompasses athletic revenue, interest income, late fees and other miscellaneous revenue.

### Interdepartmental & Other Revenue

This category is estimated at \$11.9M level with FY 2012. A like amount of expense is budgeted for this category.

## **Expense**

Personnel Services, including fringe benefits, reflect a \$2.3M or 1.1% increase from FY 2012. This increase reflects cost of living adjustments, faculty promotions, steps, fringe benefit rate changes, medical premiums, audit fees, and the contract with the Kingston Fire District. Other items funded from reallocation are described earlier in the letter.

The operating/capital expenses reflect a net decrease of \$600K or 1.4%. This decrease is the result of a portion of utilities being funded from overhead. While this would change the distribution, every effort will be made to minimize the impact in research activities. The intent is to submit a proposal to the Board of Governors relative to the research indirect cost.

The increase in Student Aid provides funding for scholarship programs intended to increase yield and retention and access for students with financial need. This expense line represents a discount to the tuition and is related to revenue.

The GO Debt Service increase of \$2.2M is supported by a like increase in the State Appropriation.

### **Shepard Building**

The unrestricted budget includes \$1.6M in operating for URI's 57% share of the expenses related to the Shepard facility. The "state" portion, which represents 43% of the total revenue, is requested at \$1.2M, an increase of 5%. Currently, the state contributes 42% and the increase is intended to bring the contribution by both parties to a more even distribution. The total Shepard facility budget is requested at \$2.9M, and reflects funding to support security, maintenance, custodial and utilities. The "state" portion is reflected in the budget of the Office of Higher Education.

The change in expenses from the Allocation is the result of increased personnel costs due to fringe benefit rate changes and salary increases. Operating costs have decreased slightly while utility costs are expected to increase.

### **Shepard Building Parking**

A separate budget for parking is reflected in the budget of the Office of Higher Education for this item.

### **Table of Organization**

The categories described below include the total filled and vacant authorized positions. In each category there are positions that may be exempt from the FTE Cap.

The unrestricted (exclusive of Interdepartmental Transfers) Table of Organization reflects an increase of 12 FTE from the FY 2012 Allocation. This represents a request for 12 new tenure track faculty lines.

Ad Hoc positions are currently at 216 FTE, an increase of 2.00 from the FY 2012 Allocation. This represents a request for 2 new Lecturer positions. These are budgeted as unrestricted, shown in the Personnel Supplement and some are counted in the FTE Cap.

Self-supporting entities (Interdepartmental Transfers) show 76.52 FTE positions, level with the FY 2012 Allocation. These positions will not be displayed in the FY 2013 Personnel Supplement since

they are budgeted in operating; they are, however, noted in that document. They are counted in the FTE Cap of the institution.

Seventeen (17) FTE related to the Shepard Building are reflected in the unrestricted Table of Organization and are part of the FTE Cap. Funding sources for these positions are Department of Higher Education (Shepard's line item) and URI's operating budget.

The reallocations among categories of positions are due to changes in titles/reporting relationships as reflected on the Personnel Changes/Transfer Chart. These are the result of actions taken by the Personnel Review Committee, the Board of Governors, and the State Civil Service System, the State Labor Board and/or URI management.

In accordance with the guideline letter from the Office of Higher Education, attached please find schedules relating to the Table of Organization, Tuition Rates, Tuition Revenues and Enrollment Projections and Enrollment Historical Data. An organizational chart for FY 2012 is also included.

#### **FY 2014 Preliminary Budget Request**

In accordance with the guidelines, the preliminary FY 2014 Budget Request has been completed. For the most part, the same parameters reflected in the FY 2013 Request have also been reflected in the FY 2014 Preliminary Request. State Appropriation including GO Debt Service and Legislative mandated Programs are held level with FY 2013. At this time, tuition and mandatory fee rates reflect a 9.5% and 2% increase for in-state and out-of-state students respectively. Holiday pay, cost of living adjustments, faculty promotions, steps, and associated fringe benefits are budgeted in accordance with the latest available data. Funds for the support of the curriculum, student aid, retiree health, utilities, insurance, and Asset Protection are also included in the FY 2014 Preliminary Request.

#### **FY 2012 Budget Allocation**

The FY 2012 State Appropriation is reflected at the enacted level as directed by the Office of Higher Education. GO Debt Service is also displayed in the budget submission as part of State Appropriation. We have displayed this item at \$157K increase from FY 2011 in accordance with the guidelines from the State Budget Office.

I look forward to a full discussion with you and the Board of Governors.

#### **Attachments**

cc: P. Alfonso L. Barrett  
R. Beagle R. Beaupre  
M. Curreri D. DeHayes  
T. Dougan K. Friedman  
S. LaPanne R. A. Weygand

DATE: August 30, 2011

TO: Ray DiPasquale  
Commissioner

FROM: David M. Dooley, Ph.D.  
President

SUBJECT: FY 2013 Restricted Budget Request

The University of Rhode Island's FY 2013 Restricted Revenue Budget Request is estimated at \$364.4M a 5% or \$17.4M increase from FY 2012. The \$17.4M net increase is comprised of a \$14.3M increase related to research, \$13.7M increase in RICAP, \$5.6M increase in the auxiliary and enterprise units, \$1.5M increase in external student aid, offset by \$17.9M decrease in ARRA and Fire Stabilization funds.

## **AUXILIARY UNITS**

### Rates

The auxiliary fee increases are reflected on the rate schedule.

### Revenue

The latest enrollment projections have been incorporated into the various auxiliary and enterprise units as required. Enrollment detail is included in the unrestricted budget request submission.

### Expenditures

The increase in expenditures is consistent with the guidelines provided by the Office of Higher Education and the State Budget Office. Factors relating to this increase include rate changes in various fringe benefit categories, salary increases and steps.

## **Health Services**

Health Services continues to provide comprehensive ambulatory care to the University community. The FY 2013 Request reflects a \$7.7M revenue and expense budget which reflects

a \$198K or 2.6% increase from FY 2012. Third party payments are conservatively estimated given the unknown impact of Health Care Reform.

Personnel costs are essentially level, exclusive of fringe rate changes. Operating costs are estimated to increase by 2%, less than the CPI. The increase relates to technology and replacements and enhancements related to hardware and software. Pharmaceutical costs are rising since procurement efficiency has reached its floor and new drugs are introduced.

Capital costs remain unchanged as we look toward a replacement/rehabilitated structure and capital equipment replacement for systems including HVAC.

The University Health Services has worked effortlessly and continues to be one of less than 25 college health services accredited by the Joint Commission for both Ambulatory Care and Laboratory. Health Services continue to experience extremely high customer satisfaction. With the implementation of the Electronic Medical Record, staff has been cross trained and are eagerly assuming different roles in support of the total operation.

### **Housing and Residential Life**

The FY 2013 Request reflects revenue of \$38.1M and expenses of \$39.5M. The \$1.4M represents a drawdown of fund balance that will be utilized for capital improvements to its undergraduate and graduate residences and the purchase of appliances and furniture for the New Hillside Residence Hall. The capital improvements include mandatory fire safety system upgrades for the Gateway Apartments, asbestos abatement in the University Village Apartments, tile and carpet replacement in several undergraduate and graduate residences. The \$38.1M of revenue reflects an increase of \$3.3M or 9.6% from FY 2012. The increase in revenue is due primarily from the addition of the new Hillside Residence Hall which is planned to be open in Fall 2012. New expenses of debt service and operating are associated with the new residence hall.

Personnel costs are estimated to decrease primarily due to a change in the accounting method for Resident Assistants. Resident Assistants will no longer be on the student payroll as compensation for their room; but, rather, will receive an RA Waiver; thus, student help will decrease and student aid will increase. Fringe benefits are reflected to increase primarily due to a 58.1% increase in the ERS rate as required by the State Budget Office.

Operating and capital costs are estimated to decrease. The capital decrease is due to the postponement of several renovation projects in various residence halls.

In FY 2012, Housing and Residential Life is requesting to use \$1.4M of fund balance for capital improvements to undergraduate and graduate residences and purchase appliances and furniture for the new Hillside Residence Hall. The capital improvements include mandatory fire safety system upgrades for the Gateway Apartments, asbestos abatement in the University Village Apartments, and tile and carpet replacement in several undergraduate and graduate residences.

## **Dining Services**

The FY 2013 Request reflects a revenue and expense budget of \$24.4M. This represents a \$1.5M increase from the FY 2012 Allocation. A modest price increase in the unlimited access resident meal plans is being requested to maintain competitive position in the New England market and to cover a slight increase in food costs. In addition the new resident meal plans will be extended to offer more opportunities for combo retail purchases at other retail locations. In response to increased traffic from a larger resident population without the completion of an expanded dining area in Butterfield (construction completion moved to Fall 2013), the number of times per day students can use their combo meal exchange has been extended.

The historical data of our Value Meal Program implemented throughout the Fall 2010 and Spring 2011 has been successful in generating new revenue for the Ram's Den. The success has resulted in slight increases in student payroll, food costs, and paper products but targeted margins have been realized. Though some revenue loss is anticipated with a new coffee shop provider located at the Memorial Union and CBL, Dining Services hopes to remain competitive by allowing students to purchase a "breakfast combo" meal along with the introduction of a more competitive coffee product.

Food prices are anticipated to increase modestly from FY 2012 with a greater inclusion of sustainable sources, which still continue to demand premium prices. More paper products will be added that are "greener" and increased expenses will be realized in this area. At this time it is difficult to determine what impact a new beverage contract will have on the profit margin.

VISA and Master Card acceptance in our retail locations has only been active for Spring 2011. Conservative increases in bank charges were estimated for each location. We will continue to promote this means of transactions to our non-traditional student, staff, and faculty. Acceptance of the Higher One card may also produce impulse sales when refunds are given back to students.

The revenue sharing in the Ugyrd Cbord off campus program has been a positive partnership with the recent ability to expand our program to eight more vendors in neighboring communities. It is fair to make the assumption, using the past history of Emporium merchant participation, that an increase merchant participation in neighboring communities will also rise for small businesses to remain competitive. The result is an increase in cash sales.

An increase of capital expenditures is warranted in anticipation for the Butterfield Expansion program since the entire project will be funded internally. We will also be re-facing service stations and adding new seating at the Ram's Den.

## **Memorial Union**

The FY 2013 Request reflects revenue and expense of \$5M. This represents a 3.4% or \$164K increase from the FY 2012 Allocation. Fringe benefits are reflected to increase primarily due to a 58.1% increase in the ERS rate as required by the State Budget Office. Operating costs have increased as a result of purchases for RIPTA passes. Capital costs have decreased as a result of

two major projects, the North Woods building which is near completion and the completed purchase and installation of the generator.

In FY 2012, the Memorial Union is requesting to use fund balance of \$475K; of which \$175K is for their portion of the generator cost and \$300K for North Woods Building which will house the climbing wall.

### **Bookstore**

The FY 2013 Request reflects revenue of \$ 11.3M and expense of \$11M. Revenues will remain a challenge as operational strategy was adjusted to meet the dynamics of a rapidly changing retail environment. If URI maintains a higher freshman enrollment, revenue will hold and perhaps increase the traditional book revenues. The URI Bookstore staff will focus on maintaining gross margins in our higher volume revenues in FY 2012 and FY 2013. At the same time, reducing the cost of course materials to our students is a priority. Consumer choices have been expanded to include more rental books, digital eBook versions, and special price discounted books [such as old editions] to help students save money.

The FY 2013 budget includes a renovation of our Ram Computer department, which will upgrade the service department space and enable us to expand the product lines. The Bookstore also plans to install custom designed vending machines in the student union, and on campus, that will offer various supplies and products for sale 24/7. These units can be designed to dispense a wide range of items, from cell phones to hot dogs. These modern vending machines will incorporate smart phone technology to transact the sale electronically with no cash required of the customer.

The college store industry faces many competitive challenges. The traditional bookstore of the 1980-1995 period is gone. We must adapt quickly, semester by semester, to a pure consumer driven marketplace called retail.

### **ENTERPRISE UNITS/SHEPARDS FACILITY**

The Enterprise fee increases are reflected on the rate schedule.

### **W. Alton Jones Campus**

The FY 2013 Request reflects revenue and expense of \$3.7M. This represents a \$35K increase from the FY 2012 Allocation. The change in revenue from the FY 2012 Allocation is due to continued marketing efforts in all phases of the campuses business areas, such as summer and vacation camps, day and overnight conferences, team building, weddings, and school programs. The change in expenses from the FY 2012 Allocation is due to personnel costs that have increased as a result of salary increases and a 58.1% increase in the ERS rate as required by the State Budget Office. Operating cost increases have been held to a minimum. No capital costs are budgeted as these items are typically paid for from the W. Alton Jones Campus Endowment.

Travel budgets have been reduced to cover local and regional travel (New England) only. We will continue posting positions with “hours and days off to vary according to work load” to enable the campus to have the most scheduling flexibility with its classified staff.

FY 2013 will include the 50<sup>th</sup> Anniversary Celebration for the campus. It also marks the end of the eight year loan payment to the University of Rhode Island Foundation, so we anticipate additional income from the W. Alton Jones Campus Endowment.

### **Ryan Center and Boss Arena**

The FY 2013 Request reflects revenue and expense of \$7.5M. The change in revenue from the FY 2012 Allocation is due to the closing of Catering’s snack bar at the Boss Arena, the end of capitalization of the kitchen equipment income, slightly less student fee revenue and reduced anticipated event revenue based on current year experience.

Personnel costs have increased as a result of adding additional family health plans, salary increases and anticipated salary adjustments due to a new management contract to be awarded in FY 2012. Operating costs have increased by 6.5% as a result of higher utility projections, service contract costs, building repairs, and capital improvements for ten year old buildings.

Capital costs have increased as a result of \$270K added to preventative maintenance/asset protection reserve fund and are primarily incorporated into operating budget categories. Proposed projects in the 40 year Capital Budget Analysis identified for Ryan Center and Boss Arena could be attained without additional long-term borrowing if ticket surcharges are consistently set aside in the reserve account. Examples of upgrades needed in the next 5 years include: Expansion of lobby to create internal ticket area (\$1.5M); Video Control Room Equipment (\$293K); replacement of carpeting (\$139K); exterior sealants and forecourt walls (\$200K); glazed units to exterior doors (\$30K); suite re-furnishing (\$45K); and aisle curtains (\$10K).

### **Parking Services**

The FY 2013 Request reflects revenue of \$3.5M and expenses of \$4.1M. The change in revenue from the FY 2012 Allocation is due to an increase in transportation fees, faculty, staff and student auto registration fees. Personnel costs have increased as a result of funding one Parking Manager position and two Campus Patrol Person positions for 26 pay periods. In addition, the personnel budget includes salary increases and a 58.1% increase in the ERS rate as required by the State Budget Office. Operating costs have decreased as a result of one-time only purchases allocated in FY 2012. Capital costs have increased due to the fund balance contribution being applied to A&E Services for the Kingston Campus Parking Garage as reflected in the FY13-17 CIP (subject to approval.)

Rates, which have not increased since FY 2010, are requested to increase to cover the continuing rise in expenses. Some of the contributing factors include a decrease of projected revenue from the Ryan Center for parking fees, increases to the number of RIPTA passes

reimbursed to the Memorial Union, and increases to debt service for the 2010 RIHEBC repaving bond.

In FY 2012, Parking Services is requesting to use fund balance of \$418K for one-time purchases, including gates, vehicle and traffic related projects across campus, such as the design of the Keaney Gym parking lot.

### **Shepard Building**

The unrestricted budget includes \$1.6M in operating for URI's 57% share of the expenses related to the Shepard facility. The "state" portion, which represents 43% of the total revenue, is requested at \$1.2M, an increase of 5%. Currently, the state contributes 42% and the increase is intended to bring the contribution by both parties to a more even distribution. The total Shepard facility budget is requested at \$2.9M, and reflects funding to support security, maintenance, custodial and utilities. The "state" portion is reflected in the budget of the Office of Higher Education.

The change in expenses from the Allocation is the result of increased personnel costs due to fringe benefit rate changes and salary increases. Operating costs have decreased slightly while utility costs are expected to increase.

### **Shepard Building Parking**

A separate budget for parking is reflected in the budget of the Office of Higher Education for this item.

## **SPONSORED FUNDS**

### **Restricted Sponsored/ Department Overhead**

Sponsored programs and Department Overhead are projected at \$101.7M, a \$14.3M or 16.4% increase from FY 2012. The projection of sponsored programs takes into account awards in hand or anticipated, as well as current and future proposal volume. The projected amount for FY 2013 reflects the estimated expenses, which is equal to the revenue that will be received for the year; not the awards for FY 2013. Awards are projected to be \$96M. Department overhead funds are utilized for staffing and operating expenditures, and to purchase capital items.

### **Restricted Student Aid**

Scholarships and loans are budgeted at \$131.5M, an increase of \$1.5M or 1.2% from FY 2012. Of the \$1.5M increase, \$1M is attributable to the Pell Grants, \$150K to the Perkins Loan Program, \$318K to the Foundation and \$52K from the Alumni Association program. Over 11,000 students have applied for such aid at the current time.

In addition, it is estimated that students will also receive \$22.8M of student aid directly from external sources such as RIHEAA, municipalities and alternative private loans.

## **Restricted Private**

A budget is projected for restricted private funds. An example of this is the NCAA providing funds that must be used for an Academic Advisor for the Athletes.

## **Rhode Island Capital Fund**

The Budget Request reflects some of the projects identified in the 2013-2017 Capital Improvement Plan approved by the Board of Governors on August 22, 2013, RICAP funding of \$26.6M is requested. This reflects an \$18.2M or 106% increase from FY 2012. Of the \$26.6M, \$10.9M is reflected in the Asset Protection category and is dedicated to various projects. Other projects include \$7M for Fire Safety & Protection for academic and administrative buildings, \$1M, \$4.8M and \$216K for construction of new Chemistry, Nursing and Public Safety buildings respectively, \$1.5M for Classroom and Instructional Lab Improvements, \$1M for Woodward Hall renovations, and \$200K for advanced planning related to Fogarty, Morrill and Pastore.

## **Table of Organization**

The Auxiliary and Enterprise Tables of Organization reflects no additional FTE. The Sponsored Research Table of Organization reflects no additional FTE. The Restricted-Other Table of Organization reflects no additional FTE from FY 2012. These positions are not funded in URI's unrestricted or restricted budget, but the individuals are part of the FTE Cap. (An example is positions funded from the Feinstein Hunger Center.)

I look forward to a full discussion of the University's FY 2013 Restricted Budget Request at the next meeting of the Board of Governors.

## **Attachments**

cc: P. Alfonso  
L. Barrett  
R. Beagle  
R. Beaupre  
M. Curreri  
D. DeHayes  
T. Dougan  
K. Friedman  
S. LaPanne  
R.A. Weygand

DATE: August 30, 2011

TO: Ray M. DiPasquale  
Commissioner

FROM: David M. Dooley, Ph.D.  
President

SUBJECT: RI State Crime Laboratory  
FY 2013 Unrestricted & Restricted Budget Request  
FY 2014 Preliminary Unrestricted Budget Request

To develop the FY 2013 Budget Request and the preliminary FY 2014 Budget Request, the RI State Crime Laboratory (RISCL) located at the University of Rhode Island has incorporated the guidelines received from the State Budget Office and from the Office of Higher Education. The request also includes information from the State Crime Laboratory Commission meeting held on August 17, 2011.

The RI State Crime Laboratory (RISCL) is made up of four sections: Administration, Latent Prints, Trace Evidence, and Firearms. The RISCL provides services to all appropriate federal, state, and local law enforcement agencies investigating evidence relating to crimes in Rhode Island.

During the commission meeting, it was noted that the case load is up in 2011 and is expected to continue to increase in future years. The decline in 2010 was due to the loss of two staff members in the lab and the lack of space to store guns for testing. It is critical that positions be funded in order to maintain the efforts of the RISCL. Employees must feel confident that their positions will be funded. This eliminates insecurities that lead to difficulty attracting and retaining qualified candidates.

Five Years of Crime Lab case submissions: Calendar Year

2011 year to 6/30/11: Cases: 428	Exhibits: 2,263 (Projected: 856/4,526)
2010: Cases: 635	Exhibits: 3,244
2009: Cases: 688	Exhibits: 3,939
2008: Cases: 648	Exhibits: 3,351
2007: Cases: 643	Exhibits: 3,784
2006: Cases: 608	Exhibits: 3,760

In the Firearms Section, there is currently a 250 case backlog. The NIBIN System has a sufficient backlog of bullet casings and the RISCL has exceeded the minimum entries per quarter.

In the Latent Print Section, there is currently a 50 case backlog. There were connectivity issues that have been resolved by the installation and activation of a T-1 line between URI and the State Police Headquarters. This will require a \$2,400 yearly commitment.

ISO/IEC reaccreditation was conducted in April/May 2011. The on-site audit noted one non-conformity. The Laboratory successfully addressed the non-conformity and any concerns raised during the audit. Forensic Quality Services (FQS) extended the Laboratory's accreditation under the ISO/IEC 17025 standard for a second four year cycle, with continued monitoring each year

The FY 2013 request reflects a request to increase State Appropriation from \$775,000 in FY 2012 to \$869,793, an increase of \$95K or 12%. This increase will help to support the core mission of the RISCL and fund the following:

- A directive to budget a 3% salary increase for faculty and non-classified staff resulting in an increase of \$55,693 over FY 2012.
- Additional fringe benefit costs of \$1,215
- Funding for the Quality Officer position and the NIBIN Tech position. This is being requested since the RISCL anticipates the loss of the Coverdell and Byrne Grant funding. Internal payroll funded for \$26,000 until search process completed.
- An additional \$2,400 for the T-1 telephone line
- \$37,404 to replace aging equipment and cover maintenance contracts
- An additional \$14,000 to cover research supplies that can no longer be funded with grant dollars.

The FY 2014 preliminary request reflects an increase of \$195,267, 22% over the FY 2013 request. In order to keep up with escalating case submissions, the laboratory is expected to expand into additional space within the Fogarty building thus intensifying the need to cover more operating expenses and fill vacant FTE's. The increase will continue to help support the core mission of the RISCL and fund the following.

- A directive to budget salary increases for faculty and non-classified staff resulting in an increase of \$8,013 over FY 2013.
- Funding the NIBIN Tech position. This is being requested since the RISCL anticipates the loss of the Coverdell and Byrne Grant funding. Salary and Fringe for FY 2014 estimated at \$49,137.
- Funding for a classified SWPT vacancy with estimated Salary and Fringe, \$75,979. (This includes FY 2013 requirement to budget a 58.1% increase in the pension contribution for state civil service employees which amounts to \$13,446)
- Replacement of one major piece of equipment, a Gas Chromatograph with a Mass Spectrometer Detector. The service life will have expired by 2014. Replacement cost estimated to be \$125,000.
- ISO/IEC audit scheduled for FY 2014. Estimated cost, \$6,500.
- Modest operating increases to cover required training and supplies.

In FY 2012, a request was submitted for \$868,000. The FY 2012 appropriation to the RISCL was \$775,000. The RISCL expects to finish FY 2011 with a deficit estimated to be \$4,000. If DOH declines to cover this deficit, it will have to be absorbed in FY 2012.

The RISCL also faces a full 27<sup>th</sup> pay period in FY 2012 due to timing issues transferring employees from grant funds to Fund 102. This will result in estimated additional cost of \$24,000 in FY 2012. Salary and benefits make up 94% of the laboratory's FY 2012 Allocation. Costs are increasing due to growth and the elimination of federal grants. As a result, the Crime Lab cannot absorb any additional expenses. Therefore, the State Crime Laboratory Commission was asked to request supplemental funding for FY 2012 for The RISCL in January when the General Assembly returns.

I look forward to a full discussion with you and the Board of Governors.

#### Attachments

cc: P. Alfonso L. Barrett  
R. Beagle R. Beaupre  
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office/all&bud/fy13/request/fy 2013 request trans letter RI State Crime Lab 8-30-11

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# **FY 2013 Budget Request**

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**University Summary**  
**Board of Governors FY 2013 Request**  
**UNIVERSITY of RHODE ISLAND**

	A	B	C	D				
	FY 2010 Actual	FY 2011 Pre-Audit	FY 2012 Allocation	FY 2013 Request	FY2013 Request vs. FY2011 Pre-Audit (D-B)	(D/B)	FY2013 Request vs. FY2012 Allocation (D-C)	(D/C)
<b>Restricted Revenue</b>								
Auxiliary								
Housing & Residential Life	\$31,317,036	\$32,441,282	\$34,776,708	\$38,111,296	\$5,670,014	17.5%	\$3,334,588	9.6%
Bookstore	\$9,994,166	\$10,650,169	\$10,879,250	\$11,285,900	\$635,731	6.0%	\$406,650	3.7%
Dining Services	\$21,393,711	\$22,145,761	\$22,899,783	\$24,410,980	\$2,265,219	10.2%	\$1,511,197	6.6%
Memorial Union	\$4,601,097	\$4,688,808	\$4,796,162	\$4,960,030	\$271,222	5.8%	\$163,868	3.4%
Health Services	\$7,302,983	\$7,644,199	\$7,478,300	\$7,676,398	\$32,199	0.4%	\$198,098	2.6%
Sub-Total Auxiliary	\$74,608,993	\$77,570,219	\$80,830,203	\$86,444,604	\$8,874,385	11.4%	\$5,614,401	6.9%
Enterprise								
W. Alton Jones	\$3,346,313	\$3,078,860	\$3,642,500	\$3,697,177	\$618,317	20.1%	\$54,677	1.5%
Parking Services	\$3,094,686	\$2,885,105	\$3,307,542	\$3,496,841	\$611,736	21.2%	\$189,299	5.7%
Ryan Center and Boss Arena	\$5,467,541	\$7,049,438	\$7,556,250	\$7,489,534	\$440,096	6.2%	(\$66,716)	-0.9%
Sub-Total Enterprise	\$11,908,540	\$13,013,403	\$14,506,292	\$14,683,552	\$1,670,149	12.8%	\$177,260	1.2%
Sponsored Projects - Federal	\$63,859,389	\$69,988,230	\$62,757,203	\$73,643,463	\$3,655,233	5.2%	\$10,886,260	17.3%
Sponsored Projects - State	\$9,565,604	\$12,586,459	\$6,356,332	\$9,856,280	(\$2,730,179)	-21.7%	\$3,499,948	55.1%
Sponsored Projects - Other	\$4,525,421	\$5,096,649	\$4,029,148	\$3,329,471	(\$1,767,178)	-34.7%	(\$699,677)	-17.4%
Department Overhead	\$12,952,154	\$13,631,740	\$14,291,968	\$14,900,000	\$1,268,260	9.3%	\$608,032	4.3%
Scholarships and Fellowships	\$122,327,231	\$124,963,898	\$129,975,726	\$131,495,573	\$6,531,675	5.2%	\$1,519,847	1.2%
RI Capital Funds	\$4,717,395	\$8,352,921	\$12,942,364	\$26,643,982	\$18,291,061	219.0%	\$13,701,618	105.9%
Restricted Private	\$3,581,282	\$3,381,513	\$3,065,975	\$3,065,975	(\$315,538)	-9.3%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$821,384	\$3,662,906	\$7,500,000	\$0	(\$3,662,906)	-100.0%	(\$7,500,000)	-100.0%
Byrne Justice Admin. Grant Crime Lab	\$122,668	\$36,171	\$0	\$0	(\$36,171)	-100.0%	\$0	-
ARRA - State (Other)	\$55,399	\$1,370,483	\$1,314,000	\$0	(\$1,370,483)	-100.0%	(\$1,314,000)	-100.0%
ARRA - Federal	\$2,376,480	\$5,194,047	\$9,436,503	\$383,779	(\$4,810,268)	-92.6%	(\$9,052,724)	-95.9%
<b>Total Restricted Revenues</b>	<b>\$311,421,940</b>	<b>\$338,848,639</b>	<b>\$347,005,714</b>	<b>\$364,446,679</b>	<b>\$25,598,040</b>	<b>7.6%</b>	<b>\$17,440,965</b>	<b>5.0%</b>
<b>Restricted Expenditures</b>								
Auxiliary								
Housing & Residential Life	\$28,163,079	\$29,636,974	\$37,821,901	\$39,549,730	\$9,912,756	33.4%	\$1,727,829	4.6%
Bookstore	\$9,619,504	\$10,427,947	\$11,159,789	\$11,115,464	\$687,517	6.6%	(\$44,325)	-0.4%
Dining Services	\$18,802,953	\$19,331,245	\$22,899,783	\$24,410,980	\$5,079,735	26.3%	\$1,511,197	6.6%
Memorial Union	\$4,240,565	\$4,378,757	\$5,271,162	\$4,960,030	\$581,273	13.3%	(\$311,132)	-5.9%
Health Services	\$6,084,592	\$6,462,573	\$7,478,300	\$7,676,398	\$1,213,825	18.8%	\$198,098	2.6%
Sub-Total Auxiliary	\$66,910,693	\$70,237,496	\$84,630,935	\$87,712,602	\$17,475,106	24.9%	\$3,081,667	3.6%
Enterprise								
W. Alton Jones	\$4,093,229	\$3,492,345	\$3,642,500	\$3,697,177	\$204,832	5.9%	\$54,677	1.5%
Parking Services	\$2,334,075	\$2,828,002	\$3,725,812	\$4,124,038	\$1,296,036	45.8%	\$398,226	10.7%
Ryan Center and Boss Arena	\$6,293,161	\$6,263,339	\$7,229,149	\$7,489,534	\$1,226,195	19.6%	\$260,385	3.6%
Sub-Total Enterprise	\$12,720,465	\$12,583,686	\$14,597,461	\$15,310,749	\$2,727,063	21.7%	\$713,288	4.9%
Sponsored Projects - Federal	\$63,859,389	\$69,988,230	\$62,757,203	\$73,643,463	\$3,655,233	5.2%	\$10,886,260	17.3%
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Sponsored Projects - Other	\$4,525,421	\$5,096,649	\$4,029,148	\$3,329,471	(\$1,767,178)	-34.7%	(\$699,677)	-17.4%
Department Overhead	\$10,043,200	\$11,819,273	\$14,291,968	\$14,900,000	\$3,080,727	26.1%	\$608,032	4.3%
Scholarships and Fellowships	\$122,327,231	\$124,963,898	\$129,975,726	\$131,495,573	\$6,531,675	5.2%	\$1,519,847	1.2%
RI Capital Funds	\$4,717,395	\$8,352,921	\$12,942,364	\$26,643,982	\$18,291,061	219.0%	\$13,701,618	105.9%
Restricted Private	\$3,395,045	\$3,436,842	\$3,065,975	\$3,065,975	(\$370,867)	-10.8%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$821,384	\$3,662,906	\$7,500,000	\$0	(\$3,662,906)	-100.0%	(\$7,500,000)	-100.0%
Byrne Justice Admin. Grant Crime Lab	\$122,668	\$36,171	\$0	\$0	(\$36,171)	-100.0%	\$0	-
ARRA - State (Other)	\$55,399	\$1,370,483	\$1,314,000	\$0	(\$1,370,483)	-100.0%	(\$1,314,000)	-100.0%
ARRA - Federal	\$2,376,480	\$5,194,047	\$9,436,503	\$383,779	(\$4,810,268)	-92.6%	(\$9,052,724)	-95.9%
<b>Total Restricted Expenditures</b>	<b>\$301,440,374</b>	<b>\$329,329,061</b>	<b>\$350,897,615</b>	<b>\$366,341,874</b>	<b>\$37,012,813</b>	<b>11.2%</b>	<b>\$15,444,259</b>	<b>4.4%</b>
<b>Restricted Revenue</b>	<b>\$311,421,940</b>	<b>\$338,848,639</b>	<b>\$347,005,714</b>	<b>\$364,446,679</b>	<b>\$25,598,040</b>	<b>7.6%</b>	<b>\$17,440,965</b>	<b>5.0%</b>
<b>Restricted Expenditures</b>	<b>\$301,440,374</b>	<b>\$329,329,061</b>	<b>\$350,897,615</b>	<b>\$366,341,874</b>	<b>\$37,012,813</b>	<b>11.2%</b>	<b>\$15,444,259</b>	<b>4.4%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$9,981,566</b>	<b>\$9,519,578</b>	<b>(\$3,891,901)</b>	<b>(\$1,895,195)</b>	<b>(\$11,414,773)</b>	<b>-119.9%</b>	<b>\$1,996,706</b>	<b>-51.3%</b>
RISCL Unrestricted Revenues	\$0	\$0	\$775,000	\$869,793	\$869,793	-	\$94,793	12.2%
RISCL Unrestricted Expenditures	\$0	\$0	\$775,000	\$869,793	\$869,793	-	\$94,793	12.2%
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>	<b>\$0</b>	<b>-</b>
University Unrestricted Revenues	\$319,018,135	\$328,470,507	\$351,844,779	\$363,130,744	\$34,660,237	10.6%	\$11,285,965	3.2%
University Unrestricted Expenditures	\$313,684,038	\$330,886,103	\$351,844,779	\$363,130,744	\$32,244,641	9.7%	\$11,285,965	3.2%
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$5,334,097</b>	<b>(\$2,415,596)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,415,596</b>	<b>-100.0%</b>	<b>\$0</b>	<b>-</b>
<b>Total University Revenue</b>	<b>\$630,440,075</b>	<b>\$667,319,146</b>	<b>\$699,625,493</b>	<b>\$728,447,216</b>	<b>\$61,128,070</b>	<b>9.2%</b>	<b>\$28,821,723</b>	<b>4.1%</b>
<b>Total University Expenditures</b>	<b>\$615,124,412</b>	<b>\$660,215,164</b>	<b>\$703,517,394</b>	<b>\$730,342,411</b>	<b>\$70,127,247</b>	<b>10.6%</b>	<b>\$26,825,017</b>	<b>3.8%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$15,315,663</b>	<b>\$7,103,982</b>	<b>(\$3,891,901)</b>	<b>(\$1,895,195)</b>	<b>(\$8,999,177)</b>	<b>-126.7%</b>	<b>\$1,996,706</b>	<b>-51.3%</b>

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# **Unrestricted Budget**

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**Analysis of Revenues and Expenditures**  
**Board of Governors FY 2013 Request**  
**UNIVERSITY of RHODE ISLAND**

**SCHEDULE I**

	A	B	C	D					
	FY 2010 Actual	FY 2011 Pre-Audit	FY 2012 Allocation	FY 2013 Request	FY2013 Request vs. FY2011 Pre-Audit (D-B) (D/B)		FY2013 Request vs. FY2012 Allocation (D-C) (D/C)		
<b>FTE ENROLLMENT</b>									
In-State	8,502	8,679	8,818	8,662	(17)	-0.2%	(156)	-1.8%	
Out-of-State	5,704	5,516	6,000	5,932	416	7.5%	(68)	-1.1%	
<b>TOTAL ENROLLMENT</b>	<b>14,206</b>	<b>14,195</b>	<b>14,818</b>	<b>14,594</b>	<b>399</b>	<b>2.8%</b>	<b>(224)</b>	<b>-1.5%</b>	
<b>REVENUES</b>									
Tuition and Fees	\$221,512,485	\$232,033,611	\$255,966,955	\$265,648,555	\$33,614,944	14.5%	\$9,681,600	3.8%	
State Appropriation									
State Appropriation - General	\$56,489,691	\$56,249,307	\$57,433,165	\$57,809,362	\$1,560,055	2.8%	\$376,197	0.7%	
GSO Jason Project Mandate	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.0%	\$0	0.0%	
Legislative "Grants" (Mandates)	\$219,612	\$294,612	\$265,151	\$265,151	(\$29,461)	-10.0%	\$0	0.0%	
Sub-Total State Appropriation General	\$56,784,303	\$56,618,919	\$57,773,316	\$58,149,513	\$1,530,594	2.7%	\$376,197	0.7%	
State Approp GO Debt Service *	\$14,218,741	\$15,006,727	\$15,164,218	\$17,346,557	\$2,339,830	15.6%	\$2,182,339	14.4%	
Total State Appropriation	\$71,003,044	\$71,625,646	\$72,937,534	\$75,496,070	\$3,870,424	5.4%	\$2,558,536	3.5%	
Emergency Charge	\$0	\$0	\$0	\$0	\$0	-	\$0	-	
Miscellaneous	\$11,500,918	\$11,756,426	\$11,082,390	\$10,128,219	(\$1,628,207)	-13.8%	(\$954,171)	-8.6%	
Interdept	\$15,001,688	\$13,054,824	\$11,857,900	\$11,857,900	(\$1,196,924)	-9.2%	\$0	0.0%	
<b>TOTAL REVENUES</b>	<b>\$319,018,135</b>	<b>\$328,470,507</b>	<b>\$351,844,779</b>	<b>\$363,130,744</b>	<b>\$34,660,237</b>	<b>10.6%</b>	<b>\$11,285,965</b>	<b>3.2%</b>	
<b>EXPENDITURES</b>									
Personnel Services	\$180,675,868	\$184,774,802	\$197,746,104	\$200,012,332	\$15,237,530	8.2%	\$2,266,228	1.1%	
Operating Expenditures									
O/S Travel	\$506,963	\$630,291	\$575,074	\$575,074	(\$55,217)	-8.8%	\$0	0.0%	
Repairs	\$1,609,864	\$2,043,319	\$2,226,258	\$2,184,341	\$141,022	6.9%	(\$41,917)	-1.9%	
Utilities	\$7,659,539	\$7,308,012	\$9,915,712	\$7,516,207	\$208,195	2.8%	(\$2,399,505)	-24.2%	
Energy Conservation	\$917,578	\$1,466,292	\$0	\$1,813,799	\$347,507	23.7%	\$1,813,799	-	
Other Operating									
Interdepart Transfers	\$13,824,728	\$13,054,824	\$11,857,900	\$11,857,900	(\$1,196,924)	-9.2%	\$0	0.0%	
Rentals	\$1,416,636	\$1,397,724	\$1,548,760	\$1,550,632	\$152,908	10.9%	\$1,872	0.1%	
Supl/Operating Exp	\$16,815,673	\$17,171,422	\$15,422,110	\$15,257,561	(\$1,913,861)	-11.1%	(\$164,549)	-1.1%	
Miscellaneous	\$12,457,910	\$12,279,163	\$12,824,454	\$12,972,935	\$693,772	5.6%	\$148,481	1.2%	
Subtotal Operating	\$55,208,891	\$55,351,047	\$54,370,268	\$53,728,449	(\$1,622,598)	-2.9%	(\$641,819)	-1.2%	
Student Aid	\$58,862,754	\$69,163,123	\$80,903,742	\$88,322,474	\$19,159,351	27.7%	\$7,418,732	9.2%	
Capital Outlays	\$1,926,727	\$3,524,722	\$397,498	\$447,498	(\$3,077,224)	-87.3%	\$50,000	12.6%	
Debt Service - RIHEBC	\$2,791,057	\$3,065,682	\$3,262,949	\$3,273,434	\$207,752	6.8%	\$10,485	0.3%	
Debt Service - GO **	\$14,218,741	\$15,006,727	\$15,164,218	\$17,346,557	\$2,339,830	15.6%	\$2,182,339	14.4%	
<b>TOTAL EXPENDITURES</b>	<b>\$313,684,038</b>	<b>\$330,886,103</b>	<b>\$351,844,779</b>	<b>\$363,130,744</b>	<b>\$32,244,641</b>	<b>9.7%</b>	<b>\$11,285,965</b>	<b>3.2%</b>	
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$5,334,097</b>	<b>(\$2,415,596)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,415,596</b>	<b>-100.0%</b>	<b>\$0</b>	<b>-</b>	

\* Per State Budget Office; GO Debt reflected in URI's budget however actual expense is in DOA.

\*\* A portion of the GO Debt Service number is related to the HRL dorm renovation project.

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# **Restricted Budget**

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**Restricted Budget Summary  
Board of Governors FY 2013 Request  
UNIVERSITY OF RHODE ISLAND**

**SCHEDULE II**

	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>				
	<b>FY 2010 Actual</b>	<b>FY 2011 Pre-Audit</b>	<b>FY 2012 Allocation</b>	<b>FY 2013 Request</b>	<b>FY2013 Request vs. FY2011 Pre-Audit (D-B)</b>		<b>FY2013 Request vs. FY2012 Allocation (D-C)</b>	
<b>REVENUES</b>								
Auxiliary								
Housing & Residential Life	\$31,317,036	\$32,441,282	\$34,776,708	\$38,111,296	\$5,670,014	17.5%	\$3,334,588	9.6%
Bookstore	\$9,994,166	\$10,650,169	\$10,879,250	\$11,285,900	\$635,731	6.0%	\$406,650	3.7%
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Health Services	\$7,302,983	\$7,644,199	\$7,478,300	\$7,676,398	\$32,199	0.4%	\$198,098	2.6%
Sub-Total Auxiliary	\$74,608,993	\$77,570,219	\$80,830,203	\$86,444,604	\$8,874,385	11.4%	\$5,614,401	6.9%
Enterprise								
W. Alton Jones	\$3,346,313	\$3,078,860	\$3,642,500	\$3,697,177	\$618,317	20.1%	\$54,677	1.5%
Parking Services	\$3,094,686	\$2,885,105	\$3,307,542	\$3,496,841	\$611,736	21.2%	\$189,299	5.7%
Ryan Center and Boss Arena	\$5,467,541	\$7,049,438	\$7,556,250	\$7,489,534	\$440,096	6.2%	(\$66,716)	-0.9%
Sub-Total Enterprise	\$11,908,540	\$13,013,403	\$14,506,292	\$14,683,552	\$1,670,149	12.8%	\$177,260	1.2%
Sponsored Projects - Federal	\$63,859,389	\$69,988,230	\$62,757,203	\$73,643,463	\$3,655,233	5.2%	\$10,886,260	17.3%
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Department Overhead	\$12,952,154	\$13,631,740	\$14,291,968	\$14,900,000	\$1,268,260	9.3%	\$608,032	4.3%
Scholarships and Fellowships	\$122,327,231	\$124,963,898	\$129,975,726	\$131,495,573	\$6,531,675	5.2%	\$1,519,847	1.2%
RI Capital Funds	\$4,717,395	\$8,352,921	\$12,942,364	\$26,643,982	\$18,291,061	219.0%	\$13,701,618	105.9%
Restricted Private	\$3,581,282	\$3,381,513	\$3,065,975	\$3,065,975	(\$315,538)	-9.3%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$821,384	\$3,662,906	\$7,500,000	\$0	(\$3,662,906)	-100.0%	(\$7,500,000)	-100.0%
Byrne Justice Admin. Grant Crime Lab	\$122,668	\$36,171	\$0	\$0	(\$36,171)	-100.0%	\$0	-
ARRA - State (Other)	\$55,399	\$1,370,483	\$1,314,000	\$0	(\$1,370,483)	-100.0%	(\$1,314,000)	-100.0%
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<b>EXPENDITURES</b>								
Auxiliary								
Housing & Residential Life	\$28,163,079	\$29,636,974	\$37,821,901	\$39,549,730	\$9,912,756	33.4%	\$1,727,829	4.6%
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Dining Services	\$18,802,953	\$19,331,245	\$22,899,783	\$24,410,980	\$5,079,735	26.3%	\$1,511,197	6.6%
Memorial Union	\$4,240,565	\$4,378,757	\$5,271,162	\$4,960,030	\$581,273	13.3%	(\$311,132)	-5.9%
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Sub-Total Enterprise	\$12,720,465	\$12,583,686	\$14,597,461	\$15,310,749	\$2,727,063	21.7%	\$713,288	4.9%
Sponsored Projects - Federal	\$63,859,389	\$69,988,230	\$62,757,203	\$73,643,463	\$3,655,233	5.2%	\$10,886,260	17.3%
Sponsored Projects - State	\$9,565,604	\$12,586,459	\$6,356,332	\$9,856,280	(\$2,730,179)	-21.7%	\$3,499,948	55.1%
Sponsored Projects - Other	\$4,525,421	\$5,096,649	\$4,029,148	\$3,329,471	(\$1,767,178)	-34.7%	(\$699,677)	-17.4%
Department Overhead	\$10,043,200	\$11,819,273	\$14,291,968	\$14,900,000	\$3,080,727	26.1%	\$608,032	4.3%
Scholarships and Fellowships	\$122,327,231	\$124,963,898	\$129,975,726	\$131,495,573	\$6,531,675	5.2%	\$1,519,847	1.2%
RI Capital Funds	\$4,717,395	\$8,352,921	\$12,942,364	\$26,643,982	\$18,291,061	219.0%	\$13,701,618	105.9%
Restricted Private	\$3,395,045	\$3,436,842	\$3,065,975	\$3,065,975	(\$370,867)	-10.8%	\$0	0.0%
Fiscal Stabilization Fund - Fire Safety	\$821,384	\$3,662,906	\$7,500,000	\$0	(\$3,662,906)	-100.0%	(\$7,500,000)	-100.0%
Byrne Justice Admin. Grant Crime Lab	\$122,668	\$36,171	\$0	\$0	(\$36,171)	-100.0%	\$0	-
ARRA - State (Other)	\$55,399	\$1,370,483	\$1,314,000	\$0	(\$1,370,483)	-100.0%	(\$1,314,000)	-100.0%
ARRA - Federal	\$2,376,480	\$5,194,047	\$9,436,503	\$383,779	(\$4,810,268)	-92.6%	(\$9,052,724)	-95.9%
<b>TOTAL Expenditures</b>	<b>\$301,440,374</b>	<b>\$329,329,061</b>	<b>\$350,897,615</b>	<b>\$366,341,874</b>	<b>\$37,012,813</b>	<b>11.2%</b>	<b>\$15,444,259</b>	<b>4.4%</b>
<b>SURPLUS/(RESERVE USE OR DEFICIENCY)</b>								
Auxiliary								
Housing & Residential Life	\$3,153,957	\$2,804,308	(\$3,045,193)	(\$1,438,434)	(\$4,242,742)	-151.3%	\$1,606,759	-52.8%
Bookstore	\$374,662	\$222,222	(\$280,539)	\$170,436	(\$51,786)	-23.3%	\$450,975	-160.8%
Dining Services	\$2,590,758	\$2,814,516	\$0	\$0	(\$2,814,516)	-100.0%	\$0	-
Memorial Union	\$360,532	\$310,051	(\$475,000)	\$0	(\$310,051)	-100.0%	\$475,000	-100.0%
Health Services	\$1,218,391	\$1,181,626	\$0	\$0	(\$1,181,626)	-100.0%	\$0	-
Sub-Total Auxiliary	\$7,698,300	\$7,332,723	(\$3,800,732)	(\$1,267,998)	(\$8,600,721)	-117.3%	\$2,532,734	-66.6%
Enterprise								
W. Alton Jones	(\$746,916)	(\$413,485)	\$0	\$0	\$413,485	-100.0%	\$0	-
Parking Services	\$760,611	\$57,103	(\$418,270)	(\$627,197)	(\$684,300)	-1198.4%	(\$208,927)	50.0%
Ryan Center and Boss Arena	(\$825,620)	\$786,099	\$327,101	\$0	(\$786,099)	-100.0%	(\$327,101)	-100.0%
Sub-Total Enterprise	(\$811,925)	\$429,717	(\$91,169)	(\$627,197)	(\$1,056,914)	-246.0%	(\$536,028)	587.9%
Sponsored Projects - Federal	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Sponsored Projects - State	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Sponsored Projects - Other	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Department Overhead	\$2,908,954	\$1,812,467	\$0	\$0	(\$1,812,467)	-100.0%	\$0	-
Scholarships and Fellowships	\$0	\$0	\$0	\$0	\$0	-	\$0	-
RI Capital Funds	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Restricted Private	\$186,237	(\$55,329)	\$0	\$0	\$55,329	-100.0%	\$0	-
Fiscal Stabilization Fund - Fire Safety	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Byrne Justice Admin. Grant Crime Lab	\$0	\$0	\$0	\$0	\$0	-	\$0	-
ARRA - State (Other)	\$0	\$0	\$0	\$0	\$0	-	\$0	-
ARRA - Federal	\$0	\$0	\$0	\$0	\$0	-	\$0	-
<b>TOTAL Surplus/(Reserve Use or Deficiency)</b>	<b>\$9,981,566</b>	<b>\$9,519,578</b>	<b>(\$3,891,901)</b>	<b>(\$1,895,195)</b>	<b>(\$11,414,773)</b>	<b>-119.9%</b>	<b>\$1,996,706</b>	<b>-51.3%</b>

**RI Capital Fund**  
**Board of Governors FY 2013 Request**  
**UNIVERSITY of RHODE ISLAND**

	A	B	C	D	FY2013 Request		FY2013 Request	
	FY 2010 Actual	FY 2011 Pre-Audit	FY 2012 Allocation	FY 2013 Request	vs. FY2011 (D-B)	Pre-Audit (D/B)	vs. FY2012 (D-C)	Allocation (D/C)
RICAP - Asset Protection - URI	\$4,431,294	\$5,693,785	\$7,042,364	\$10,870,893	\$5,177,108	90.9%	\$3,828,529	54.4%
RICAP - Superfund	\$46,911	\$0	\$0	\$0	\$0	-	\$0	-
RICAP - New Chemistry Building	\$232,690	\$2,189,438	\$1,000,000	\$1,000,000	(\$1,189,438)	-54.3%	\$0	0.0%
RICAP - Nursing and Assoc. Health Bldg Advanced Planning	\$6,500	\$149,533	\$0	\$4,826,705	\$4,677,172	3127.9%	\$4,826,705	-
RICAP - Public Safety Building	\$0	\$0	\$0	\$215,587	\$215,587	-	\$215,587	-
RICAP - URI Fire Safety and Prot. Academ and Admin	\$0	\$0	\$0	\$7,030,797	\$7,030,797	-	\$7,030,797	-
RICAP - URI Bio-tech Building	\$0	\$320,165	\$4,500,000	\$0	(\$320,165)	-100.0%	(\$4,500,000)	-100.0%
RICAP - Fine Arts Center Advanced Planning	\$0	\$0	\$400,000	\$0	\$0	-	(\$400,000)	-100.0%
RICAP - Woodward Hall Planning	\$0	\$0	\$0	\$1,000,000	\$1,000,000	-	\$1,000,000	-
RICAP - Fogarty, Morrill, & Pastore Advanced Planning	\$0	\$0	\$0	\$200,000	\$200,000	-	\$200,000	-
RICAP - Classroom & Instructional Lab Improvements	\$0	\$0	\$0	\$1,500,000	\$1,500,000	-	\$1,500,000	-
<b>TOTAL RI Capital Fund</b>	<b>\$4,717,395</b>	<b>\$8,352,921</b>	<b>\$12,942,364</b>	<b>\$26,643,982</b>	<b>\$18,291,061</b>	<b>219.0%</b>	<b>\$13,701,618</b>	<b>105.9%</b>

**Bookstore Analysis**  
**FY 2013 Request**  
**UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>REVENUES</b>											
Sales Revenue	\$10,827,100	95.9%	3.6%	\$10,451,150	96.1%	1.8%	\$10,263,112	96.4%	6.7%	\$9,622,094	96.3%
Copy Center	\$150,000	1.3%	20.0%	\$125,000	1.1%	8.9%	\$114,794	1.1%	63.0%	\$70,438	0.7%
Other/Misc Income	\$300,000	2.7%	3.4%	\$290,000	2.7%	9.3%	\$265,431	2.5%	-8.8%	\$290,905	2.9%
Interest Income	\$8,800	0.1%	-32.8%	\$13,100	0.1%	91.7%	\$6,832	0.1%	-36.3%	\$10,729	0.1%
<b>TOTAL Revenue</b>	<b>\$11,285,900</b>	<b>100.0%</b>	<b>3.7%</b>	<b>\$10,879,250</b>	<b>100.0%</b>	<b>2.2%</b>	<b>\$10,650,169</b>	<b>100.0%</b>	<b>6.6%</b>	<b>\$9,994,166</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$1,944,306	17.2%	3.5%	\$1,877,911	17.3%	9.6%	\$1,713,345	16.1%	4.4%	\$1,641,756	16.4%
Operating Expenses:											
O/S Travel	\$5,100	0.0%	0.0%	\$5,100	0.0%	-	\$0	0.0%	-	\$0	0.0%
Repairs	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Utilities	\$66,937	0.6%	3.0%	\$65,001	0.6%	14.0%	\$56,994	0.5%	12.5%	\$50,681	0.5%
Other											
Rentals	\$236,000	2.1%	0.0%	\$236,000	2.2%	21.0%	\$195,018	1.8%	8.0%	\$180,641	1.8%
Supl/Operating Exp	\$522,750	4.6%	-34.9%	\$803,300	7.4%	21.5%	\$661,222	6.2%	37.9%	\$479,330	4.8%
Miscellaneous	\$24,319	0.2%	-24.0%	\$32,000	0.3%	-216.4%	(\$27,498)	-0.3%	-1178.4%	\$2,550	0.0%
<b>Total Operating</b>	<b>\$855,106</b>	<b>7.6%</b>	<b>-25.1%</b>	<b>\$1,141,401</b>	<b>10.5%</b>	<b>28.9%</b>	<b>\$885,736</b>	<b>8.3%</b>	<b>24.2%</b>	<b>\$713,202</b>	<b>7.1%</b>
Cost of Goods Sold	\$8,007,200	70.9%	0.5%	\$7,966,610	73.2%	4.2%	\$7,643,400	71.8%	8.0%	\$7,074,854	70.8%
[As a % of Sales]*	\$8,007,200	74.0%	0.5%	\$7,966,610	76.2%	4.2%	\$7,643,400	74.5%	8.0%	\$7,074,854	73.5%
Indirect Cost	\$158,852	1.4%	-8.6%	\$173,867	1.6%	5.0%	\$165,602	1.6%	-8.5%	\$180,900	1.8%
Capital	\$150,000	1.3%	-	\$0	0.0%	-100.0%	\$19,864	0.2%	125.9%	\$8,792	0.1%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
<b>TOTAL Expenditures</b>	<b>\$11,115,464</b>	<b>98.5%</b>	<b>-0.4%</b>	<b>\$11,159,789</b>	<b>102.6%</b>	<b>7.0%</b>	<b>\$10,427,947</b>	<b>97.9%</b>	<b>8.4%</b>	<b>\$9,619,504</b>	<b>96.3%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$170,436</b>	<b>1.5%</b>	<b>-160.8%</b>	<b>(\$280,539)</b>	<b>-2.6%</b>	<b>-226.2%</b>	<b>\$222,222</b>	<b>2.1%</b>	<b>-40.7%</b>	<b>\$374,662</b>	<b>3.7%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.

Division of Human Resources  
Office of Personnel Administration

page 1

REQUEST FOR CONSULTANT SERVICES  
or

TEMPORARY EMPLOYMENT SERVICES THROUGH PRIVATE AGENCY

Instructions:

Complete ALL Sections of this document. Attach one (1) copy to PARF-1 Form and submit to the Office of Personnel Administration (OPA).

Department The University of Rhode Island Division Bookstore

Position Title requested: Cashiers

SECTION A

Will this Temporary Employment Services individual work under a State supervisor?  YES  NO

SECTION B

Type of Worker needed: (Please Checkmark)

- Medical
  - Teacher/Instructor/Instructional Aide
  - Technical
  - Clerical/Administrative
  - Miscellaneous
  - Special Consultant Services
- type of service: \_\_\_\_\_

SECTION C

Please Identify Reason for Need: (Please Checkmark)

- (1) State employee is absent, work is essential (e.g. vacation leave, sick leave, maternity/family leave, military duty, jury duty, etc.)
- (2) Specific skills required; not readily available at department or agency
- (3) Time Limited Grant
- (4) Work is Intermittent
- (5) VACANT position; however immediate need for services
- (6) Funding Source requires that work be performed by certain individuals
- (7) Recruitment has been initiated; however, no qualified individuals applied at this time
- (8) Contract requires work to be performed by non-State employee
- (9) OTHER Extra cashier help is needed during term opening periods.  
(please specify): Fall and Spring  
\_\_\_\_\_  
\_\_\_\_\_

SECTION D

Please identify rationale/justification for Contract Services: Cashier duties are sporadic, only required during Bookstore rush at the beginning of the Fall and Spring semesters.

SECTION E

Expected Length of Service: (Please Checkmark)

- Short Term (less than one year) Begin Date 8/29/11 End Date 9/17/11  
Begin Date 1/9/12 End Date 1/30/12
- Long Term (greater than one year) Begin Date \_\_\_\_\_ End Date \_\_\_\_\_

SECTION F (Please Circle)

Will the position be funded by a Federal Grant? YES  NO   
If Yes, \_\_\_\_\_ % Federal \_\_\_\_\_ % State (Please enter percentages)

Please describe: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Dining Services Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>RATES</b>											
Campus Dining-Premiere Plan	\$4,918		2.5%	\$4,798		3.0%	\$4,660		2.4%	\$4,550	
Campus Dining- Plus Plan	\$4,518		2.7%	\$4,398		3.2%	\$4,260		3.1%	\$4,130	
Campus Dining - Standard Plan	\$4,118		3.0%	\$3,998		3.6%	\$3,860		4.0%	\$3,710	
Flex 72 Meal Plan (was Any 64 Meals)	\$880		0.6%	\$875		2.9%	\$850		3.5%	\$821	
Flex 36 Meal Plan (was Any 32 Meals)	\$470		1.1%	\$465		3.3%	\$450		3.7%	\$434	
Flex 18 Meal Plan (was Any 16 Meals)	\$250		2.0%	\$245		2.1%	\$240		5.3%	\$228	
<b>REVENUE</b>											
Net Sales	\$24,309,620	99.6%	6.5%	\$22,816,423	99.6%	3.4%	\$22,066,987	99.6%	3.5%	\$21,311,719	99.6%
Interest Income	\$31,200	0.1%	-6.0%	\$33,200	0.1%	15.7%	\$28,692	0.1%	-10.0%	\$31,886	0.1%
Rental Income	\$70,160	0.3%	39.9%	\$50,160	0.2%	0.0%	\$50,160	0.2%	0.0%	\$50,160	0.2%
Other Income	\$0	0.0%	-	\$0	0.0%	-100.0%	(\$78)	0.0%	44.4%	(\$54)	0.0%
<b>TOTAL Revenue</b>	<b>\$24,410,980</b>	<b>100.0%</b>	<b>6.6%</b>	<b>\$22,899,783</b>	<b>100.0%</b>	<b>3.4%</b>	<b>\$22,145,761</b>	<b>100.0%</b>	<b>3.5%</b>	<b>\$21,393,711</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$12,701,495	52.0%	5.6%	\$12,031,786	52.5%	11.6%	\$10,778,284	48.7%	8.5%	\$9,934,580	46.4%
Operating Expenses:											
O/S Travel	\$10,000	0.0%	66.7%	\$6,000	0.0%	-11.3%	\$6,767	0.0%	6.1%	\$6,377	0.0%
Repairs	\$506,175	2.1%	14.7%	\$441,175	1.9%	0.1%	\$440,871	2.0%	4.5%	\$421,900	2.0%
Utilities	\$735,555	3.0%	5.1%	\$700,071	3.1%	35.1%	\$518,239	2.3%	-8.3%	\$565,290	2.6%
Other											
Rentals	\$125,900	0.5%	14.5%	\$110,000	0.5%	-7.9%	\$119,466	0.5%	25.0%	\$95,592	0.4%
Supl/Operating Exp	\$1,130,408	4.6%	13.9%	\$992,577	4.3%	42.7%	\$695,540	3.1%	9.6%	\$634,358	3.0%
Miscellaneous	\$329,771	1.4%	114.4%	\$153,777	0.7%	-7.0%	\$165,417	0.7%	-40.6%	\$278,417	1.3%
Total Operating	\$2,837,809	11.6%	18.1%	\$2,403,600	10.5%	23.5%	\$1,946,300	8.8%	-2.8%	\$2,001,934	9.4%
Cost of Sales	\$5,296,300	21.7%	2.9%	\$5,147,750	22.5%	5.4%	\$4,885,807	22.1%	1.6%	\$4,806,746	22.5%
[As % of Net Sales]*	\$5,296,300	21.8%	2.9%	\$5,147,750	22.6%	5.4%	\$4,885,807	22.1%	1.6%	\$4,806,746	22.6%
Indirect Cost	\$734,570	3.0%	-4.9%	\$772,639	3.4%	-0.4%	\$775,894	3.5%	-6.9%	\$833,009	3.9%
Capital	\$1,700,000	7.0%	21.4%	\$1,400,000	6.1%	1652.3%	\$79,893	0.4%	-14.5%	\$93,484	0.4%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Debt Service	\$1,140,806	4.7%	-0.3%	\$1,144,008	5.0%	32.2%	\$865,067	3.9%	-23.7%	\$1,133,200	5.3%
<b>TOTAL Expenditures</b>	<b>\$24,410,980</b>	<b>100.0%</b>	<b>6.6%</b>	<b>\$22,899,783</b>	<b>100.0%</b>	<b>18.5%</b>	<b>\$19,331,245</b>	<b>87.3%</b>	<b>2.8%</b>	<b>\$18,802,953</b>	<b>87.9%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$2,814,516</b>	<b>12.7%</b>	<b>8.6%</b>	<b>\$2,590,758</b>	<b>12.1%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.

**Health Services Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	<u>A</u>			<u>B</u>			<u>C</u>			<u>D</u>	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>RATES</b>											
Health Service Fee	\$492		2.5%	\$480		0.0%	\$480		4.3%	\$460	
<b>REVENUE</b>											
Student Fees	\$6,325,398	82.4%	2.3%	\$6,184,800	82.7%	1.8%	\$6,072,496	79.4%	4.4%	\$5,816,507	79.6%
Other Income	\$82,200	1.1%	7.6%	\$76,400	1.0%	19.4%	\$63,983	0.8%	-6.1%	\$68,113	0.9%
3rd Party Reimburse	\$1,248,000	16.3%	4.4%	\$1,195,000	16.0%	-19.7%	\$1,487,904	19.5%	6.5%	\$1,397,137	19.1%
Interest Income	\$20,800	0.3%	-5.9%	\$22,100	0.3%	11.5%	\$19,816	0.3%	-6.6%	\$21,226	0.3%
<b>TOTAL Revenue</b>	<b>\$7,676,398</b>	<b>100.0%</b>	<b>2.6%</b>	<b>\$7,478,300</b>	<b>100.0%</b>	<b>-2.2%</b>	<b>\$7,644,199</b>	<b>100.0%</b>	<b>4.7%</b>	<b>\$7,302,983</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$5,320,083	69.3%	5.1%	\$5,060,703	67.7%	0.7%	\$5,023,666	65.7%	6.2%	\$4,730,637	64.8%
Operating Expenses:											
O/S Travel	\$31,250	0.4%	0.0%	\$31,250	0.4%	86.4%	\$16,764	0.2%	44.6%	\$11,595	0.2%
Repairs	\$88,000	1.1%	10.7%	\$79,500	1.1%	124.3%	\$35,440	0.5%	-25.2%	\$47,394	0.6%
Utilities	\$24,592	0.3%	6.4%	\$23,110	0.3%	-20.4%	\$29,022	0.4%	118.7%	\$13,271	0.2%
Other											
Rentals	\$6,300	0.1%	0.0%	\$6,300	0.1%	32.0%	\$4,771	0.1%	1158.8%	\$379	0.0%
Supl/Operating Exp	\$960,128	12.5%	-5.3%	\$1,013,783	13.6%	66.0%	\$610,837	8.0%	-18.2%	\$746,498	10.2%
Miscellaneous	\$281,315	3.7%	32.7%	\$212,000	2.8%	35.7%	\$156,251	2.0%	222.7%	\$48,416	0.7%
Total Operating	\$1,391,585	18.1%	1.9%	\$1,365,943	18.3%	60.1%	\$853,085	11.2%	-1.7%	\$867,553	11.9%
Indirect Cost	\$295,038	3.8%	-9.6%	\$326,355	4.4%	-7.6%	\$353,014	4.6%	3.8%	\$340,243	4.7%
Capital	\$519,800	6.8%	-9.6%	\$575,000	7.7%	591%	\$83,247	1.1%	2250.9%	\$3,541	0.0%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Debt Service	\$149,892	2.0%	-0.3%	\$150,299	2.0%	0.5%	\$149,561	2.0%	4.9%	\$142,618	2.0%
<b>TOTAL Expenditures</b>	<b>\$7,676,398</b>	<b>100.0%</b>	<b>2.6%</b>	<b>\$7,478,300</b>	<b>100.0%</b>	<b>15.7%</b>	<b>\$6,462,573</b>	<b>84.5%</b>	<b>6.2%</b>	<b>\$6,084,592</b>	<b>83.3%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$1,181,626</b>	<b>15.5%</b>	<b>-3.0%</b>	<b>\$1,218,391</b>	<b>16.7%</b>

**HRL Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>RATES</b>											
Group A Sgl	\$6,768		3.6%	\$6,534		3.7%	\$6,298		6.0%	\$5,942	
Group B Single	\$7,392		3.6%	\$7,136		3.8%	\$6,878		6.0%	\$6,490	
Group A Dbl/ True Tpl	\$6,418		3.6%	\$6,196		3.8%	\$5,972		6.0%	\$5,634	
Group B Dbl/True Tpl	\$7,042		3.6%	\$6,798		3.8%	\$6,552		6.0%	\$6,182	
Group A Dbl (sgl opt)	\$8,638		3.6%	\$8,338		3.8%	\$8,036		6.0%	\$7,582	
Group B Dbl (sgl opt)	\$9,456		3.6%	\$9,128		3.8%	\$8,798		6.0%	\$8,300	
Group A Dbl Sold as Tpl	\$5,456		3.6%	\$5,266		3.7%	\$5,076		6.9%	\$4,750	
Group B Dbl Sold as Tpl	\$5,984		3.6%	\$5,776		3.7%	\$5,568		6.7%	\$5,218	
Gateway Large Double - <= FY10	-		-	-		-	-		-100.0%	\$3,091	
Gateway Small Double - <= FY10	-		-	-		-	-		-100.0%	\$3,557	
Gateway Small Single - <= FY10	-		-	-		-	-		-100.0%	\$3,557	
Gateway Small Single - FY11 =>	\$7,392		3.6%	\$7,136		3.8%	\$6,878		-		
Gateway Small Double - FY11 =>	\$7,042		3.6%	\$6,798		3.8%	\$6,552		-		
Gateway Large Double - FY11 =>	\$7,110		3.6%	\$6,864		3.7%	\$6,616		-		
Univ. Village - 1st Floor-2 Bed	\$882		3.5%	\$852		3.6%	\$822		0.0%	\$822	
Univ. Village - 2nd/3rd Floor-2 Bed	\$932		3.6%	\$900		3.7%	\$868		0.0%	\$868	
Univ. Village - 1st Floor-3 Bed	\$986		3.6%	\$952		3.7%	\$918		0.0%	\$918	
Univ. Village - 2nd/3rd Floor-3 Bed	\$1,018		3.5%	\$984		3.8%	\$948		0.0%	\$948	
Garrahy & Wiley Halls - 4 Single	\$9,014		3.6%	\$8,702		3.7%	\$8,388		6.0%	\$7,914	
Garrahy & Wiley Halls - 5 Single	\$8,884		3.6%	\$8,576		3.8%	\$8,266		6.0%	\$7,798	
Garrahy & Wiley Halls - 10 Single	\$8,406		3.6%	\$8,114		3.8%	\$7,820		6.0%	\$7,378	
Eddy Hall - 5 bed	\$8,602		3.6%	\$8,304		3.7%	\$8,004		6.0%	\$7,552	
Eddy Hall - 10 bed	\$8,406		3.6%	\$8,114		3.8%	\$7,820		6.0%	\$7,378	
Eddy Hall - 2 dbl	\$8,104		3.6%	\$7,822		3.7%	\$7,540		6.0%	\$7,114	
Diversity Theme Apts - Single	\$7,082		3.6%	\$6,836		3.8%	\$6,588		6.0%	\$6,216	
Diversity Theme Apts - Double	\$7,042		3.6%	\$6,798		3.8%	\$6,552		6.0%	\$6,182	
Diversity Theme Apts - Meal Plan	\$4,296		3.6%	\$4,146		3.8%	\$3,996		6.0%	\$3,770	
RA Rate (All)	\$7,082		3.6%	\$6,836		3.8%	\$6,588		6.0%	\$6,216	
<b>REVENUE</b>											
Dormitories	\$36,003,954	94.5%	7.1%	\$33,618,133	96.7%	11.1%	\$30,264,900	93.3%	4.2%	\$29,039,090	92.7%
Apartments	\$950,142	2.5%	-	\$0	0.0%	-100.0%	\$898,854	2.8%	-0.2%	\$901,046	2.9%
Summer Operation	\$925,000	2.4%	0.0%	\$925,000	2.7%	-9.5%	\$1,021,809	3.1%	-7.4%	\$1,103,010	3.5%
Rental Income	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Interest Income	\$62,200	0.2%	0.2%	\$62,100	0.2%	-4.4%	\$64,951	0.2%	15.8%	\$56,105	0.2%
Wash/Dry Concession	\$150,000	0.4%	3.8%	\$144,475	0.4%	-24.1%	\$190,389	0.6%	-7.2%	\$205,066	0.7%
Other/Damage Income	\$20,000	0.1%	-25.9%	\$27,000	0.1%	7024.0%	\$379	0.0%	-97.0%	\$12,719	0.0%
<b>TOTAL Revenue</b>	<b>\$38,111,296</b>	<b>100.0%</b>	<b>9.6%</b>	<b>\$34,776,708</b>	<b>100.0%</b>	<b>7.2%</b>	<b>\$32,441,282</b>	<b>100.0%</b>	<b>3.6%</b>	<b>\$31,317,036</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$11,977,160	31.4%	-2.1%	\$12,228,997	35.2%	19.4%	\$10,244,202	31.6%	0.2%	\$10,226,484	32.7%
Operating Expenses:											
O/S Travel	\$12,000	0.0%	0.0%	\$12,000	0.0%	96.7%	\$6,102	0.0%	128.6%	\$2,669	0.0%
Repairs	\$1,058,238	2.8%	4.8%	\$1,009,738	2.9%	15.6%	\$873,621	2.7%	3.9%	\$840,805	2.7%
Utilities	\$5,394,824	14.2%	6.1%	\$5,086,350	14.6%	29.8%	\$3,917,207	12.1%	2.1%	\$3,837,408	12.3%
Other											
Rentals	\$59,485	0.2%	0.0%	\$59,485	0.2%	162.5%	\$22,658	0.1%	-40.9%	\$38,332	0.1%
Supl/Operating Exp	\$2,332,328	6.1%	-27.7%	\$3,227,725	9.3%	157.7%	\$1,252,606	3.9%	3.8%	\$1,206,644	3.9%
Miscellaneous	\$1,105,420	2.9%	25.3%	\$882,170	2.5%	50.7%	\$585,355	1.8%	-11.2%	\$658,920	2.1%
<b>Total Operating</b>	<b>\$9,962,295</b>	<b>26.1%</b>	<b>-3.1%</b>	<b>\$10,277,468</b>	<b>29.6%</b>	<b>54.4%</b>	<b>\$6,657,549</b>	<b>20.5%</b>	<b>1.1%</b>	<b>\$6,584,778</b>	<b>21.0%</b>
Indirect Cost	\$2,233,812	5.9%	-17.5%	\$2,706,074	7.8%	8.6%	\$2,490,903	7.7%	-2.9%	\$2,565,344	8.2%
Capital	\$2,880,000	7.6%	-5.4%	\$3,045,193	8.8%	89.9%	\$1,603,567	4.9%	213.6%	\$511,316	1.6%
Student Aid	\$1,340,611	3.5%	21.7%	\$1,101,630	3.2%	695.5%	\$138,480	0.4%	-43.3%	\$244,266	0.8%
Debt Service	\$11,155,852	29.3%	31.8%	\$8,462,539	24.3%	-0.5%	\$8,502,273	26.2%	5.9%	\$8,030,891	25.6%
<b>TOTAL Expenditures</b>	<b>\$39,549,730</b>	<b>103.8%</b>	<b>4.6%</b>	<b>\$37,821,901</b>	<b>108.8%</b>	<b>27.6%</b>	<b>\$29,636,974</b>	<b>91.4%</b>	<b>5.2%</b>	<b>\$28,163,079</b>	<b>89.9%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>(\$1,438,434)</b>	<b>-3.8%</b>	<b>-52.8%</b>	<b>(\$3,045,193)</b>	<b>-8.8%</b>	<b>-208.6%</b>	<b>\$2,804,308</b>	<b>8.6%</b>	<b>-11.1%</b>	<b>\$3,153,957</b>	<b>10.1%</b>

**Memorial Union Analysis**  
**FY 2013 Request**  
**UNIVERSITY of RHODE ISLAND**

	<b>A</b>			<b>B</b>			<b>C</b>			<b>D</b>	
	<b>FY 2013 Request</b>	<b>% of Revenue</b>	<b>(A/B) % Incr</b>	<b>FY 2012 Allocation</b>	<b>% of Revenue</b>	<b>(B/C) % Incr</b>	<b>FY 2011 Pre-Audit</b>	<b>% of Revenue</b>	<b>(C/D) % Incr</b>	<b>FY 2010 Actual</b>	<b>% of Revenue</b>
<b>RATES</b>											
Undergrad Full Time	\$316		3.3%	\$306		0.0%	\$306		0.0%	\$306	
Undergrad Part Time	\$13		0.0%	\$13		0.0%	\$13		8.3%	\$12	
Graduate Full Time	\$216		2.9%	\$210		0.0%	\$210		0.0%	\$210	
Graduate Part Time	\$12		0.0%	\$12		0.0%	\$12		0.0%	\$12	
<b>REVENUE</b>											
Student Fees	\$4,136,466	83.4%	2.8%	\$4,022,596	83.9%	2.8%	\$3,913,308	83.5%	0.5%	\$3,892,668	84.6%
Rentals/Other Income	\$816,064	16.5%	6.6%	\$765,566	16.0%	-0.3%	\$767,812	16.4%	9.4%	\$701,519	15.2%
Interest Income	\$7,500	0.2%	-6.3%	\$8,000	0.2%	4.1%	\$7,688	0.2%	11.3%	\$6,910	0.2%
<b>TOTAL Revenue</b>	<b>\$4,960,030</b>	<b>100.0%</b>	<b>3.4%</b>	<b>\$4,796,162</b>	<b>100.0%</b>	<b>2.3%</b>	<b>\$4,688,808</b>	<b>100.0%</b>	<b>1.9%</b>	<b>\$4,601,097</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$3,267,564	65.9%	5.6%	\$3,095,261	64.5%	11.6%	\$2,773,173	59.1%	1.2%	\$2,740,056	59.6%
Operating Expenses:											
O/S Travel	\$23,000	0.5%	0.0%	\$23,000	0.5%	75.9%	\$13,078	0.3%	-17.6%	\$15,867	0.3%
Repairs	\$42,500	0.9%	-9.4%	\$46,884	1.0%	39.8%	\$33,544	0.7%	-43.8%	\$59,673	1.3%
Utilities	\$472,243	9.5%	2.9%	\$459,151	9.6%	21.0%	\$379,454	8.1%	4.3%	\$363,650	7.9%
Other											
Rentals	\$5,000	0.1%	-16.7%	\$6,000	0.1%	34.3%	\$4,468	0.1%	-55.8%	\$10,110	0.2%
Supl/Operating Exp	\$195,268	3.9%	2.6%	\$190,363	4.0%	-10.5%	\$212,764	4.5%	31.9%	\$161,363	3.5%
Miscellaneous	\$417,140	8.4%	1.6%	\$410,634	8.6%	4.5%	\$393,126	8.4%	18.1%	\$332,778	7.2%
Total Operating	\$1,155,151	23.3%	1.7%	\$1,136,032	23.7%	9.6%	\$1,036,434	22.1%	9.9%	\$943,441	20.5%
Indirect Cost	\$245,826	5.0%	-11.6%	\$277,985	5.8%	1.7%	\$273,353	5.8%	1.8%	\$268,561	5.8%
Capital	\$96,991	2.0%	-83.0%	\$569,848	11.9%	443.7%	\$104,803	2.2%	-13.3%	\$120,824	2.6%
Student Aid	\$72,984	1.5%	4.0%	\$70,209	1.5%	0.1%	\$70,164	1.5%	30.7%	\$53,700	1.2%
Debt Service	\$121,514	2.4%	-0.3%	\$121,827	2.5%	0.8%	\$120,830	2.6%	6.0%	\$113,983	2.5%
<b>TOTAL Expenditures</b>	<b>\$4,960,030</b>	<b>100.0%</b>	<b>-5.9%</b>	<b>\$5,271,162</b>	<b>109.9%</b>	<b>20.4%</b>	<b>\$4,378,757</b>	<b>93.4%</b>	<b>3.3%</b>	<b>\$4,240,565</b>	<b>92.2%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>(\$475,000)</b>	<b>-9.9%</b>	<b>-253.2%</b>	<b>\$310,051</b>	<b>6.6%</b>	<b>-14.0%</b>	<b>\$360,532</b>	<b>7.8%</b>

**Parking Enterprise Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>RATES</b>											
Resident Permit	\$250		4.2%	\$240		0.0%	\$240		2.1%	\$235	
Commuter Permit	\$175		6.1%	\$165		0.0%	\$165		3.1%	\$160	
Transporation Fee FT	\$90		7.1%	\$84		0.0%	\$84		5.0%	\$80	
Transporation Fee PT	\$4		0.0%	\$4		0.0%	\$4		33.3%	\$3	
<b>REVENUES</b>											
Student Fees	\$1,214,841	34.7%	6.5%	\$1,140,472	34.5%	2.7%	\$1,110,247	38.5%	6.8%	\$1,039,339	33.6%
Registration Fees	\$1,665,000	47.6%	5.5%	\$1,578,670	47.7%	11.1%	\$1,421,008	49.3%	-0.7%	\$1,430,776	46.2%
Faculty/Staff Registration	\$525,000	15.0%	6.1%	\$495,000	15.0%	102.0%	\$245,000	8.5%	-49.5%	\$485,000	15.7%
Interest Income	\$12,000	0.3%	-10.4%	\$13,400	0.4%	10.5%	\$12,125	0.4%	8.2%	\$11,203	0.4%
Other Income	\$80,000	2.3%	0.0%	\$80,000	2.4%	-17.3%	\$96,725	3.4%	-24.7%	\$128,368	4.1%
<b>TOTAL Revenue</b>	<b>\$3,496,841</b>	<b>100.0%</b>	<b>5.7%</b>	<b>\$3,307,542</b>	<b>100.0%</b>	<b>14.6%</b>	<b>\$2,885,105</b>	<b>100.0%</b>	<b>-6.8%</b>	<b>\$3,094,686</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$966,562	27.6%	35.5%	\$713,583	21.6%	23.8%	\$576,226	20.0%	24.4%	\$463,112	15.0%
Operating Expenses:											
O/S Travel	\$475	0.0%	0.0%	\$475	0.0%	-	\$0	0.0%	-100.0%	\$459	0.0%
Repairs	\$116,287	3.3%	-25.9%	\$157,000	4.7%	11.6%	\$140,743	4.9%	175.0%	\$51,175	1.7%
Utilities	\$63,350	1.8%	2.0%	\$62,105	1.9%	15084.6%	\$409	0.0%	-88.6%	\$3,600	0.1%
Other											
Rentals	\$928,479	26.6%	0.0%	\$928,479	28.1%	2.0%	\$910,274	31.6%	1.8%	\$894,586	28.9%
Supl/Operating Exp	\$151,523	4.3%	-44.9%	\$275,135	8.3%	81.1%	\$151,903	5.3%	112.8%	\$71,377	2.3%
Miscellaneous	\$137,601	3.9%	-47.2%	\$260,666	7.9%	97.7%	\$131,834	4.6%	12.6%	\$117,038	3.8%
Total Operating	\$1,397,715	40.0%	-17.0%	\$1,683,860	50.9%	26.1%	\$1,335,163	46.3%	17.3%	\$1,138,235	36.8%
Capital	\$741,962	21.2%	139.3%	\$310,000	9.4%	7683.1%	\$3,983	0.1%	-	\$0	0.0%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Debt Service	\$1,017,799	29.1%	-0.1%	\$1,018,369	30.8%	11.6%	\$912,630	31.6%	24.6%	\$732,728	23.7%
<b>TOTAL Expenditures</b>	<b>\$4,124,038</b>	<b>117.9%</b>	<b>10.7%</b>	<b>\$3,725,812</b>	<b>112.6%</b>	<b>31.7%</b>	<b>\$2,828,002</b>	<b>98.0%</b>	<b>21.2%</b>	<b>\$2,334,075</b>	<b>75.4%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>(\$627,197)</b>	<b>-17.9%</b>	<b>50.0%</b>	<b>(\$418,270)</b>	<b>-12.6%</b>	<b>-832.5%</b>	<b>\$57,103</b>	<b>2.0%</b>	<b>-92.5%</b>	<b>\$760,611</b>	<b>24.6%</b>

**Ryan Center & Boss Arena Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>RATES</b>											
Full-Time	\$418		0.0%	\$418		0.0%	\$418		45.1%	\$288	
Part-Time (per cr hr)	\$17		0.0%	\$17		0.0%	\$17		41.7%	\$12	
<b>REVENUES</b>											
Interest Income	\$7,800	0.1%	-3.7%	\$8,100	0.1%	-13.9%	\$9,413	0.1%	7.9%	\$8,724	0.2%
Other Income	\$2,000	0.0%	-95.8%	\$48,000	0.6%	71.4%	\$28,000	0.4%	-53.7%	\$60,519	1.1%
Student Fees	\$5,619,480	75.0%	-0.2%	\$5,632,991	74.5%	2.9%	\$5,472,376	77.6%	45.5%	\$3,759,958	68.8%
Rental Income	\$770,144	10.3%	-0.5%	\$773,811	10.2%	9.1%	\$709,546	10.1%	-10.2%	\$790,188	14.5%
Fees (Box office, parking, etc)	\$318,346	4.3%	0.3%	\$317,434	4.2%	17.7%	\$269,620	3.8%	-2.3%	\$276,062	5.0%
Ticket Charge	\$155,654	2.1%	0.0%	\$155,654	2.1%	49.7%	\$103,983	1.5%	-16.2%	\$124,090	2.3%
Equipment Rental	\$18,625	0.2%	0.0%	\$18,625	0.2%	40.1%	\$13,292	0.2%	-23.3%	\$17,327	0.3%
Skating Pgm Fees	\$95,821	1.3%	0.0%	\$95,821	1.3%	3.3%	\$92,782	1.3%	0.6%	\$92,197	1.7%
Sponsorship Sales	\$300,000	4.0%	0.0%	\$300,000	4.0%	14.4%	\$262,193	3.7%	36.3%	\$192,430	3.5%
Commission	\$201,664	2.7%	-2.0%	\$205,814	2.7%	133.3%	\$88,233	1.3%	-39.6%	\$146,046	2.7%
<b>TOTAL Revenue</b>	<b>\$7,489,534</b>	<b>100.0%</b>	<b>-0.9%</b>	<b>\$7,556,250</b>	<b>100.0%</b>	<b>7.2%</b>	<b>\$7,049,438</b>	<b>100.0%</b>	<b>28.9%</b>	<b>\$5,467,541</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$2,331,870	31.1%	2.7%	\$2,270,706	30.1%	20.6%	\$1,882,557	26.7%	4.2%	\$1,806,039	33.0%
Operating Expenses:											
O/S Travel	\$22,500	0.3%	0.0%	\$22,500	0.3%	-5.4%	\$23,795	0.3%	14.1%	\$20,849	0.4%
Repairs	\$156,557	2.1%	5.4%	\$148,466	2.0%	67.8%	\$88,452	1.3%	9.1%	\$81,044	1.5%
Utilities	\$1,384,832	18.5%	2.8%	\$1,347,552	17.8%	56.7%	\$859,921	12.2%	-9.9%	\$954,346	17.5%
Other											
Rentals	\$953	0.0%	2.0%	\$934	0.0%	111.3%	\$442	0.0%	-	\$0	0.0%
Supl/Operating Exp	\$391,311	5.2%	25.2%	\$312,651	4.1%	-3.1%	\$322,643	4.6%	-10.8%	\$361,838	6.6%
Miscellaneous	\$339,847	4.5%	4.3%	\$325,714	4.3%	9.9%	\$296,418	4.2%	-2.9%	\$305,347	5.6%
Total Operating	\$2,296,000	30.7%	6.4%	\$2,157,817	28.6%	35.6%	\$1,591,671	22.6%	-7.6%	\$1,723,424	31.5%
Capital	\$60,306	0.8%	-	\$0	0.0%	-	\$0	0.0%	-100.0%	(\$17,742)	-0.3%
Debt Service	\$2,801,358	37.4%	0.0%	\$2,800,626	37.1%	0.4%	\$2,789,111	39.6%	0.3%	\$2,781,440	50.9%
<b>TOTAL Expenditures</b>	<b>\$7,489,534</b>	<b>100.0%</b>	<b>3.6%</b>	<b>\$7,229,149</b>	<b>95.7%</b>	<b>15.4%</b>	<b>\$6,263,339</b>	<b>88.8%</b>	<b>-0.5%</b>	<b>\$6,293,161</b>	<b>115.1%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$327,101</b>	<b>4.3%</b>	<b>-58.4%</b>	<b>\$786,099</b>	<b>11.2%</b>	<b>-195.2%</b>	<b>(\$825,620)</b>	<b>-15.1%</b>

**W. Alton Jones Analysis  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	A			B			C			D	
	FY 2013 Request	% of Revenue	(A/B) % Incr	FY 2012 Allocation	% of Revenue	(B/C) % Incr	FY 2011 Pre-Audit	% of Revenue	(C/D) % Incr	FY 2010 Actual	% of Revenue
<b>REVENUES</b>											
Conf & Env Ed Ctrs	\$3,585,177	97.0%	1.6%	\$3,527,500	96.8%	16.8%	\$3,019,503	98.1%	-6.4%	\$3,225,916	96.4%
Interest Income	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Other Income	\$112,000	3.0%	-2.6%	\$115,000	3.2%	93.7%	\$59,357	1.9%	-50.7%	\$120,397	3.6%
<b>TOTAL Revenue</b>	<b>\$3,697,177</b>	<b>100.0%</b>	<b>1.5%</b>	<b>\$3,642,500</b>	<b>100.0%</b>	<b>18.3%</b>	<b>\$3,078,860</b>	<b>100.0%</b>	<b>-8.0%</b>	<b>\$3,346,313</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$2,601,544	70.4%	5.8%	\$2,458,431	67.5%	4.1%	\$2,360,720	76.7%	-7.5%	\$2,551,012	76.2%
Operating Expenses:											
O/S Travel	\$3,000	0.1%	-37.5%	\$4,800	0.1%	20.0%	\$4,000	0.1%	39.2%	\$2,874	0.1%
Repairs	\$40,505	1.1%	-47.7%	\$77,500	2.1%	82.7%	\$42,426	1.4%	-49.6%	\$84,229	2.5%
Utilities	\$0	0.0%	-	\$0	0.0%	-100.0%	(\$3,519)	-0.1%	-102.1%	\$165,520	4.9%
Other											
Rentals	\$40,500	1.1%	-54.0%	\$88,000	2.4%	112.3%	\$41,449	1.3%	-52.6%	\$87,482	2.6%
Supl/Operating Exp	\$285,959	7.7%	8.3%	\$264,061	7.2%	-16.3%	\$315,554	10.2%	-20.5%	\$396,972	11.9%
Miscellaneous	\$30,019	0.8%	0.7%	\$29,822	0.8%	21.7%	\$24,506	0.8%	-72.2%	\$88,105	2.6%
Total Operating	\$399,983	10.8%	-13.8%	\$464,183	12.7%	9.4%	\$424,416	13.8%	-48.6%	\$825,182	24.7%
Cost of Goods Sold	\$581,000	15.7%	-3.8%	\$604,000	16.6%	2.0%	\$592,286	19.2%	-0.9%	\$597,935	17.9%
[As % of Net Sales]*	\$581,000	16.2%	-3.8%	\$604,000	17.1%	2.0%	\$592,286	19.6%	-0.9%	\$597,935	18.5%
Capital	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Debt Service	\$114,650	3.1%	-1.1%	\$115,886	3.2%	0.8%	\$114,923	3.7%	-3.5%	\$119,100	3.6%
<b>TOTAL Expenditures</b>	<b>\$3,697,177</b>	<b>100.0%</b>	<b>1.5%</b>	<b>\$3,642,500</b>	<b>100.0%</b>	<b>4.3%</b>	<b>\$3,492,345</b>	<b>113.4%</b>	<b>-14.7%</b>	<b>\$4,093,229</b>	<b>122.3%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>(\$413,485)</b>	<b>-13.4%</b>	<b>-44.6%</b>	<b>(\$746,916)</b>	<b>-22.3%</b>

\* Amounts shown reflect sums budgeted in personnel, operating and capital lines, as appropriate, for these activities.

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# **Rhode Island State Crime Lab**

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*RI State Crime Lab*  
*Board of Governors FY 2013 Request*  
**UNIVERSITY of RHODE ISLAND**

	A	B	C	D	FY2013 Request		FY2013 Request	
	FY 2010 Actual	FY 2011 Pre-Audit	FY 2012 Allocation	FY 2013 Request	vs. FY2011 Pre-Audit (D-B)	(D/B)	vs. FY2012 Allocation (D-C)	(D/C)
<b>REVENUES</b>								
State Appropriation	\$0	\$0	\$775,000	\$869,793	\$869,793	-	\$94,793	12.2%
<b>TOTAL REVENUES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$775,000</b>	<b>\$869,793</b>	<b>\$869,793</b>	<b>-</b>	<b>\$94,793</b>	<b>12.2%</b>
<b>EXPENDITURES</b>								
Personnel Services	\$0	\$0	\$729,200	\$793,996	\$793,996	-	\$64,796	8.9%
Operating Expenditures								
O/S Travel	\$0	\$0	\$4,000	\$5,000	\$5,000	-	\$1,000	25.0%
Repairs	\$0	\$0	\$0	\$25,000	\$25,000	-	\$25,000	-
Utilities	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Other Operating								
Rentals	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Supl/Operating Exp	\$0	\$0	\$37,800	\$38,404	\$38,404	-	\$604	1.6%
Miscellaneous	\$0	\$0	\$4,000	\$7,393	\$7,393	-	\$3,393	84.8%
Subtotal Operating	\$0	\$0	\$45,800	\$75,797	\$75,797	-	\$29,997	65.5%
Capital	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Student Aid	\$0	\$0	\$0	\$0	\$0	-	\$0	-
Debt Service	\$0	\$0	\$0	\$0	\$0	-	\$0	-
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$775,000</b>	<b>\$869,793</b>	<b>\$869,793</b>	<b>-</b>	<b>\$94,793</b>	<b>12.2%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>	<b>\$0</b>	<b>-</b>

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**Shepard**

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**Shepard Budget  
FY 2013 Request  
UNIVERSITY of RHODE ISLAND**

	<b>A</b>			<b>B</b>			<b>C</b>			<b>D</b>	
	<b>FY 2013 Request</b>	<b>% of Revenue</b>	<b>(A/B) % Incr</b>	<b>FY 2012 Allocation</b>	<b>% of Revenue</b>	<b>(B/C) % Incr</b>	<b>FY 2011 Pre-Audit</b>	<b>% of Revenue</b>	<b>(C/D) % Incr</b>	<b>FY 2010 Actual</b>	<b>% of Revenue</b>
<b>REVENUES</b>											
State Appropriation	\$1,234,017	42.6%	5.0%	\$1,175,254	42.0%	0.0%	\$1,175,254	43.3%	2.3%	\$1,149,063	42.6%
University of Rhode Island Contribution	\$1,648,474	56.9%	2.4%	\$1,610,093	57.5%	5.3%	\$1,528,966	56.3%	0.0%	\$1,528,966	56.7%
Other Revenue	\$13,034	0.5%	0.0%	\$13,034	0.5%	0.0%	\$13,034	0.5%	-31.1%	\$18,912	0.7%
<b>TOTAL Revenue</b>	<b>\$2,895,525</b>	<b>100.0%</b>	<b>3.5%</b>	<b>\$2,798,381</b>	<b>100.0%</b>	<b>3.0%</b>	<b>\$2,717,254</b>	<b>100.0%</b>	<b>0.8%</b>	<b>\$2,696,941</b>	<b>100.0%</b>
<b>EXPENDITURES</b>											
Personnel Services	\$1,968,841	68.0%	6.0%	\$1,858,187	66.4%	3.9%	\$1,789,217	65.8%	3.1%	\$1,736,179	64.4%
Operating Expenses:											
O/S Travel	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Repairs	\$204,049	7.0%	-14.2%	\$237,747	8.5%	40.5%	\$169,198	6.2%	11.6%	\$151,635	5.6%
Rentals	\$2,500	0.1%	0.0%	\$2,500	0.1%	26.2%	\$1,981	0.1%	-6.8%	\$2,126	0.1%
Utilities	\$551,727	19.1%	3.7%	\$532,215	19.0%	18.0%	\$450,966	16.6%	-3.3%	\$466,255	17.3%
All Other Operating	\$168,408	5.8%	0.4%	\$167,732	6.0%	-1.6%	\$170,429	6.3%	3.3%	\$165,049	6.1%
Total Operating	\$926,684	32.0%	-1.4%	\$940,194	33.6%	18.6%	\$792,574	29.2%	1.0%	\$785,065	29.1%
Student Aid	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
Capital	\$0	0.0%	-	\$0	0.0%	-100.0%	\$5,068	0.2%	-76.4%	\$21,450	0.8%
Debt Service	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%	-	\$0	0.0%
<b>TOTAL Expenditures</b>	<b>\$2,895,525</b>	<b>100.0%</b>	<b>3.5%</b>	<b>\$2,798,381</b>	<b>100.0%</b>	<b>8.2%</b>	<b>\$2,586,859</b>	<b>95.2%</b>	<b>1.7%</b>	<b>\$2,542,694</b>	<b>94.3%</b>
<b>Surplus/(Reserve Use or Deficiency)</b>	<b>\$0</b>	<b>0.0%</b>	<b>-</b>	<b>\$0</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>\$130,395</b>	<b>4.8%</b>	<b>-15.5%</b>	<b>\$154,247</b>	<b>5.7%</b>