

**Le Havre Declaration
(GLOBAL U8 CONSORTIUM DECLARATION OF JUNE 29, 2007)**

Representatives of Member Institutions,

Representing universities in the Global U8 Consortium (hereafter referred to as the Consortium) held at the University of Le Havre, France, on June 28 and 29, 2007,

Recognizing the growing demand in the fields of Global Logistics, Business Administration, Marine Affairs and Advanced Technologies (e.g. information technology, bio-technology, nano-technology) (hereafter the Strategic Field), and seeking to direct the Consortium's cooperative and collaborative efforts on cross-cultural Education, Joint Research and Building Administrative Capacity by working towards a long-term blueprint for a state-of-the-art globalized educational system incorporating innovative curricula in these activities,

Have today adopted the following:

1. The Council of Presidents of the Consortium (hereafter, COP) endorsed the historic achievements embodied in the conclusions of the Two Committee Meetings on Joint Research and Building Administrative Capacity respectively, held since the 3rd COP Meeting in September 2006, as well as ad hoc activities of the Education Committee during that time, which have followed and elaborated the direction of cooperation among universities as agreed by the Consortium.
2. Representatives adopted the formal procedures to invite potential new members, prepared and suggested by the Secretariat. Based on the procedures, evaluation and discussions on invited potential new member universities' willingness and the extent of commitment as well as academic strengths in the Strategic Field to join the Consortium, Representatives of the Member Institutions approved the addition of the University of Hawaii at Manoa in USA and the University of Hull in UK as new Members.
3. Representatives of the Member Institutions agree that, having elected at its meeting at the University of Rhode Island in September, 2006, President Robert L. Carothers of the University of Rhode Island to be the Chair of the Council of Presidents of the Consortium commencing April 29, 2007, the role of Secretary-General to the Consortium shall be filled by Dr. Judy K. Beckman for the three years commencing April 30, 2007 and that the role of Assistant Secretary-General to the Consortium shall be filled by Ms. Melissa McCarthy for the concurrent time period.
4. Representatives of the Member Institutions endorsed the proposal for the Global MBA as currently being discussed by representatives of Inha University, University of Le Havre, Xiamen University, and the University of Rhode Island and encourage other members to consider participating in the degree program offering. Representatives commended and endorsed the progress made in the collaboration of Marine Affairs among URI, Xiamen University, University of Washington and Inha Universities, and encouraged other member universities to join this joint endeavor. To this end, Representatives shall send their delegation to upcoming Marine Affairs Workshop to be held at URI in April, 2008 to discuss joint researches and education among the Members.
5. Representatives welcomed the progress of the *Researcher Directory* by the Joint Research Committee as required by the Incheon Declaration dated 29 April 2004 and commend Joint Research Committee (JRC) Chair Peter Alfonso and the Secretariat, as well as all member institutions, for their efforts in this work. To complete the Researcher Directory, the member universities that have not provided the necessary information on their researchers and research activities yet should send the information to the

Secretariat by the end of 2007.

6. The Chair of the JRC suggested that the Best Practices in Global Logistics proposal submitted by Professor Park of Inha University, Korea be utilized as the global scale pilot project for public and private partnership in advancing the initiatives of the GU8 research and targeting research fund by the next JRC meeting in June 2008. The Representatives entertained a proposal to establish a GU8 Research Foundation proposed by the Chair of JRC and ask the Chair and Secretariat to prepare a proposal paper for the elaboration of the contents and rules as for how to establish and operate the GU8 Research Foundation, as well as the roles of each member university and other donators. In view of the importance of fund raising for the Consortium, Representatives decided that members of JRC should be appointed at the authoritative level of Vice President for Research or equivalent level. The Chair of JRC should propose GU8 Intellectual Property Policy for the GU8 Intellectual Property to be developed, operated and maintained through the proposed GU8 Research Foundation.
7. To enhance the visibility of GU8 activities the COP agreed to complete the Researcher Directory; to establish an electronic news letter utilizing the Directory and utilize the list serve developed by Inha University to disseminate information and exchange of ideas. The progress of the Best Practices in Global Logistics project should be displayed on the GU8 website to enhance visibility.
8. Representatives emphasized that GU8 activities should focus its education and research efforts on Marine Affairs and Global Logistics to make the Consortium the unique and top notch global consortium in these targeted areas in the world. The theme of the international conferences should be developed and focused in these areas for the publicity of the Consortium.
9. The Representatives decided that the Education Committee should further explore and encourage student exchanges among Member universities by completing bilateral agreements among Member universities. The Chair should submit a report in regards to the balance of student exchange and bilateral agreement to the Secretariat annually. Representatives reaffirmed that the exchange of students in principle should be one academic year long per exchange student by each university.
10. Representatives decided that the Building Administrative Capacity Committee shall merge into the EC. A provisional agenda should be sent to committee members three months prior. In addition, a similar idea of developing a provisional agenda three months in advance for all GU8 activities should be implemented to provide Members with information to schedule appropriate representatives.
11. The COP welcomed the following meetings and recommended that GU8 members dispatch relevant delegations to: (1) the 4th EC, to be held at RMIT, November 26-28, 2007; (2) Best Practices in Global Logistics Workshop to be held at Hawaii or Seattle, January or February 2008; (3) Marine Affairs Workshop at URI in April, 2008; (4) Business Administration Conference at Inha University in October 10-11, 2008; (5) Business Model Innovation in the Global Era at Xiamen University in October, 2009.
12. The COP agreed that Presidents of each university should attend COP meeting at least every other year.
13. The COP agreed that the Chair should send a letter regarding policy of frequent absences to delinquent members as agreed in Newport Declaration.
14. The COP agreed that its 5th meeting will be held at RMIT University to be held September 24 – 26, 2008, and possibly in conjunction with the Global Cities and Sustainability with

Security and Logistics Conference/Workshop.

15. The COP welcomed the proposal of the University of Washington to explore the potential of hosting the 6th COP in 2009.
16. Representatives commended the University of Le Havre for hosting a Symposium on Advanced Technologies and President Camille Galap for hosting the 4th COP Meeting.
17. Representatives honor the outgoing Chair of the COP, President Seoung-Yong Hong of Inha University, Incheon, South Korea, for his leadership innovation, and insightfulness in bringing the Consortium to its current status, vigor, and sustainability with possible growth; and thank him for his willingness to continue in the Honorary Chair capacity to provide guidance to the Consortium in all its activities.